

GENERAL

Brigades 'trial' of general begins

BUSINESS

Treasury angered by Bank attacks

BY OUR FOREIGN STAFF

Italy's Red Brigades terrorists say they have started the "proletarian trial" of General James Lee Duzier, the U.S. staff officer they kidnapped in Verona 12 days ago.

A communiqué found in Milan at the weekend contained a photograph of the general in front of a Brigades flag and holding a placard.

Experts believe this may be a montage, however, raising doubts as to whether he is still alive. Page 2

Air fares plan

A U.S. plan to give airlines more freedom to raise or lower North Atlantic fares is being considered by European governments. Back Page

Pension clawback

Higher contributions may be demanded from teachers, nurses and other public servants in exchange for their index-linked pensions. Page 6; Pay plan. Page 7

Freighter fear

An empty life raft from the missing Panamanian freighter Maris was recovered off Land's End. A body was also spotted.

Wine regions hit

President Mitterrand pleaded further special relief for the Bordeaux and southern Burgundy regions where floods isolated villages and swamped vineyards. Page 2

Philippines toll

Typhoon Leel's weekend onslaught forced 100,000 Filipinos from their homes, killed at least 13 and devastated rice crops.

Egypt jailings

Five were jailed in Egypt on charges of conspiring to annex its western desert to Libya.

Bear lies low

Police marksmen will continue their search today for a bear reportedly roaming London's Hackney Marshes, but fear an elaborate hoax.

Holiday proposal

Labour MP Gwyn Roberts called on the TUC and CBI to seek agreement on a 10-day industrial holiday spanning Christmas and the New Year.

Ford recall

Ford is recalling 3,000 Escorts delivered from Halewood after December 2. A suspect linkage component may lead to brake failure. Car sales, Page 4

Carmichael dies

Hoagy Carmichael, composer of "Stardust" and "Lazy Bones," died in Palm Springs aged 82.

Delhi Test drawn

India, out for 487, drew with England, 478 for nine declared and 65 without loss.

Green light

Striking GEC maintenance workers will repair the South Yorkshire traffic lights supplied by the company free of charge, in order to save lives.

Room on top

South Wales Transport has closed its Gorselin bus depot but left staff on the spot—in a converted double-decker complete with canteen.

Briefly . . .

Robert Kennedy's tombstone has been stolen from Arlington cemetery.

Test-tube baby, the first in the U.S., was born in Virginia.

Chairlift collapsed in the Dolomites, killing two skiers.

CHIEF PRICE CHANGES ON THURSDAY

Prices in pence unless otherwise indicated

RISES	Squibb Horn	41 + 5
rit. Aerospace	201 + 3	Standard Chartered 202 + 7
running	89 + 11	Stanley 202 + 4
jeals	£211 + 2	Tilling (T) 151 + 4
weo Owen	215 + 10	Uld. Scientific 587 + 22
cardon Smith A.	103 - 8	Whoson 180 + 5
oyal Worcester	190 + 5	Clarendon Pet. 83 + 6
dlaw Inds.	244 + 7	FALLS
		Bank of Scotland 530 - 18
		Wilkins & Mitchell 19 - 3

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Labour 7

OVERSEAS NEWS

West European leaders split with President Reagan over call for a hard line stance against military takeover

West Germans tread warily over sanctions

BY JONATHAN CARR IN BONN

AS IN the case of the Soviet invasion of Afghanistan Bonn again appears to be the most cautious of the European allies in its initial response to the Polish crisis. Thus, the stage might seem to be set for some tough exchanges when Chancellor Helmut Schmidt, at present sunning himself in Florida, meets Mr Reagan at the White House next Tuesday.

However, despite appearances, there is a good chance that the Washington talks will pass off quite well, and will concentrate more on world economic problems than on any differences over Poland. For the Bonn Government has come to the conclusion that the steps announced by Mr Reagan so far are "not particularly hard," despite the strong rhetoric from the U.S. which preceded their announcement.

It is also noted that Mr Reagan remains in favour of a summit meeting with Mr Leonid Brezhnev, the Soviet leader, perhaps during 1982, despite his harsh words over Poland.

The West Germans feel that the U.S. steps, taken as Mr Reagan put it, "to underscore our fundamental opposition to the repressive actions of the Polish Government against its own people," do not go far beyond Bonn's own position.

True, under one major measure the U.S. is not to renew its

Mr Poggi on his return to Rome
Emissary
briefs Pope
after visit
By James Buxton in Rome
A TOP Vatican diplomat, who returned on Sunday from a visit to Poland, yesterday met Pope John Paul to brief him on talks he had with the Polish Government and Roman Catholic leaders.

Before reporting to the Pope, Monsignor Luigi Poggi told reporters that "there are hopes of a dialogue between the authorities and the social forces"—a phrase which in Italy is used to refer to the trade unions.

Mr Poggi, who described the situation in Poland as difficult, had an hour-and-a-half-long meeting with General Jaruzelski, the Polish leader, on Christmas Eve, as well as talks with Archbishop Giemp, the Polish Primate.

He said he had not seen Mr Lech Wałęsa, the Solidarity leader. Mr Wałęsa, he said, was not interned in a concentration camp. As far as he knew he was being kept in a place where he was able to attend mass.

Through Mr Poggi, and the visit to Rome before Christmas of Mr Bronisław Dąbrowski, the secretary to the conference of Polish missions, the Pope has succeeded in keeping in contact with the Polish Government and church.

It is uncertain, however, with the cloud of secrecy that surrounds the Vatican, how far the Pontiff can directly influence matters in his native land.

Top Kremlin official backs imposition of martial law

THE IMPOSITION of martial law in Poland was necessary to avoid widespread bloodshed, Mr Valentin Falin, a top Kremlin official, said at the weekend, reports our Moscow correspondent. This was the highest level comment by Moscow on Polish events in more than 10 days.

Mr Falin, deputy head of the Communist Party's international information department, blamed Poland's turmoil almost exclusively on Western interference. This was in line with other Soviet commentators in the last three days.

Mr Falin, speaking on Moscow television, said Poland had been on the road to normality before the December 13 military clampdown. This process had been hindered by broadcasts from

Export-Import bank's line of export credit insurance to Poland. But Bonn already feels bound by the terms of a recent declaration by all West German parliamentary parties urging the Government to "leave open" the question of state economic aid to Poland "so long as the repressive measures

I believed that a way to a compromise out of the dangerous crisis would be found. But for there to be accord there has to be goodwill among all partners, this goodwill was lacking. We now know who did not display this, who proclaimed confrontation. The proofs are generally known. They constitute a sad and indefensible portion of Polish history.

On December 13 there was no longer any other way out. Let every one of us reply honestly today in his own conscience to the question: "Where was Poland going? How long could the country, daily torn by strikes, afire with tensions and sinking in a climate of artificially fanned hatred, have continued to survive?"

I also direct this question to those foreign circles who, a dozen or so days ago, were still advising Poles to set to work and introduce order and discipline. Today the same circles noisily deplore the steps which were taken to this very end. One gets the impression that someone is keen on Poland being a country in chaos, an insolvent debtor, the sick organism of the continent.

I state with all resolution that the reports of alleged tens or hundreds of fatal casualties, of thousands arrested, held in the frost, beaten up and tortured, is a lie. One cannot hide the truth about Poland in Poland. Sooner or later, it will be known to the whole world.

The introduction of martial law represented a profound shock for the whole of society. We did not want as much as a single drop of blood to be shed.

We counted on that. Unfortunately, we did not succeed in avoiding that. We all grieve over the events that took place at the Wujek mine.

Citizens: The process of disintegration of the state has been halted. An end has been put to anarchy. The personal security of citizens is improving.

As long as is necessary, we shall demand observance of the severe orders of the martial law. At the same time, I declare that this state of martial law will not be in force one hour longer than necessary.

In the near future we shall present a programme of our intentions to the community. Its purpose will be to make permanent the fundamental socialist achievements of the working class, peasants and all the working people, including the preservation and improvement of those positive changes which have appeared in our public life in the last dozen or

CRISIS IN POLAND



though Moscow certainly had foreknowledge of the military clampdown, it is refraining from total endorsement, presumably indicating an awareness that much could still go wrong for Poland's rulers.

all Government-sponsored food aid to Poland, although allowing private deliveries to go ahead while the West Germans are determined that all their food aid should proceed.

Given its strong trade, industrial and financial links with the Poles, West Germany would, in any case, be far from enthusiastic about imposing tougher sanctions. But it is clear Bonn feels that much more is now at stake than bilateral economic ties alone.

Government officials yesterday described the declaration of the state of emergency by General Wojciech Jaruzelski, Poland's leader, as "the very last chance to find an internal Polish solution." A Soviet military intervention, it is pointed out, would bring a freezing of East-West economic ties, suspension of the super-power nuclear weapons control negotiations, an end to the Helsinki security conference process — in short, a new period of cold war and a further twist to the arms race.

West Germany would be especially badly hit because of its particular investment in "Ostpolitik" over more than a decade — above all its efforts to improve ties with East Germany. But it is pointed out that no Western nation would be immune from the consequences.

President Reagan said he had received a "negative" reply from President Brezhnev to his December 23 televised warning that the Soviet Union would pay "dearly" if repression in Poland continued. But the Brezhnev reply was not so negative as to prevent Mr Reagan from holding out the prospect of a summit between the two leaders in 1982.

Equally Mr Reagan's announcement of several immediate, minor steps against the Polish Government in the trade and credit field, was followed 24 hours later by General Jaruzelski's Christmas Eve address, which Mr Alexander Haig, the U.S. Secretary of State, conceded was "extremely moderate in tone." He said it suggested a chance of reconciliation and that some retention of the Solidarity reforms were possible.

With discouraging reports from Poland still coming in, the U.S. Administration was yesterday still publicly sticking to its threat to escalate sanctions. Mr Lawrence Eagleburger, the Assistant Secretary of State for European Affairs, said decisions would be made in the next few days on possible U.S. economic and diplomatic actions against the Soviet Union.

Mr Walter Stoeßel, the under-secretary of state and former ambassador to Poland, said at the weekend there was "a sense of urgency" in the Nato alliance and "a good prospect"

of Poland's Western Government creditors will go ahead with their planned January 14-15 meeting, but only to review the overall situation and not to discuss any 1982 rescheduling of Poland's official debt. This is the logical consequence of Poland's failure to reach a rescheduling accord with private Western banks.

Humanitarian or food aid can continue to Poland, but allies will monitor shipments to see they are not taken by the army or used as a political tool by the Warsaw authorities.

Officials on the Eagleburger trip say they were heartened by the "positive" reaction to possible allied sanctions from the French Government, which they put down to its strong ideological links with the Solidarity movement. Britain and Italy were sympathetic but offered no concrete backing to U.S. proposals for action against the Soviet Union. West Germany was downright hostile to any such action at the moment.

Mr Reagan had already been informed of the lack of allied backing for action against the Soviet Union when he drafted last week's speech, but went ahead anyway.

The reason is that Mr Reagan is being pushed hard at home. The Polish-American community is strong in most big U.S. cities and enormous in Chicago.

— is crying out for tough U.S. action. Its response has been fuelled by the defections of the Polish ambassadors in Washington and Tokyo.

Nato brush off for U.S. plea to hit Polish rulers

BY JONATHAN CARR IN MUNICH

THE U.S. has hit an awkward impasse with its Nato partners over the Polish crisis, obtaining only limited agreement on joint action to penalise the Jaruzelski regime for its martial law crackdown.

There is no consensus at all on allied sanctions against the Polish, which Washington views as the malevolent guiding hand behind events in Poland.

The Reagan Administration's increasingly hard line approach has also been thrown slightly off balance by public and private statements coming out of Moscow and Warsaw over Christmas.

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Cheysson in Greece for talks

M CLAUDE CHEYSSON, the French Foreign Minister, has begun talks with Greek Government officials on bilateral and international issues, Victor Walker reports from Athens.

M Cheysson has had a first round of talks with Mr Ioannis Charalambopoulos, his Greek counterpart, and is also scheduled to call on Mr Constantine Karanilas, the President, and Mr Andreas Papandreou, the Socialist Prime Minister.

The talks are expected to cover differences of opinion between the Athens and Paris governments on Greece's desire for a special status with the Common Market, and its opposition to the participation of four EEC countries in a multinational peace-keeping force in the Sinai Peninsula.

Also expected to be raised is Greece's attitude towards developments in Poland, which has condemned in far milder terms than those used by France.

Greece is interested in diversifying its sources of supply of weapons and in promoting foreign investment by other EEC members, and both questions may be raised during the talks.

The main diversion is linked with Greece's desire to work out a special relationship with Nato, similar in many respects to that enjoyed by France.

A terrorist communiqué, the second in the current operation, was found in Milan on Sunday night. It contained photographs of Gen Dozier, posed according to Red Brigades tradition, against a flag and holding a placard.

Gen Dozier is Deputy Chief of Staff at the Nato Southern Europe land forces HQ.

Nato general on trial, say kidnappers

By Our Rome Correspondent

ITALY'S Red Brigades terrorists say they have started the "proletarian trial" of General James Lee Dozier, the U.S. staff officer they kidnapped at Verona on December 17.

So far, police appear to be nearer finding the hide-out where the terrorists are keeping him, despite the arrest of three senior Red Brigades members before Christmas.

A terrorist communiqué, the second in the current operation, was found in Milan on Sunday night. It contained photographs of Gen Dozier, posed according to Red Brigades tradition, against a flag and holding a placard.

Gen Dozier is Deputy Chief of Staff at the Nato Southern Europe land forces HQ.

Montage

However, experts think the photograph may be a montage based on a picture of the general taken some months ago, which raises questions as to whether he is still alive.

The three arrested Red Brigades members, two of whom are women, are said by police to be important in the organisation, but not apparently directly connected with the Dozier kidnapping. Two other suspected terrorists were arrested at the Asti border post with France on Christmas Eve but so far no information about them has been disclosed.

The kidnapping has aroused considerable concern among diplomats and foreign Nato personnel, because the Red Brigades have not previously struck at foreigners.

Italy's GDP falls

Italy's gross domestic product fell by 1.6 per cent in real terms in the third quarter of this year after a 1.2 per cent revised second quarter fall according to provisional figures from the National Institute, Reuter reports from Rome.

Floods hit French wine regions

BY OUR PARIS CORRESPONDENT

VILLAGERS in the Bordeaux area and in southern Burgundy began to count the cost yesterday of some of the worst floods seen in France for the last 25 years.

The waters of the Garonne and Saône rivers, which have covered roads, isolated villages and cut off people's heating, light and telephones were gradually subsiding, but more rain was feared for the next few days.

President François Mitterrand, who visited the two disaster regions at the weekend, said the Government was ready to provide further relief in addition to the FFr 200m (about £20m) already earmarked.

An invitation to the Pakistani Foreign Minister, Mr Agha

Shahzad, to visit New Delhi was issued last week by India's Minister for External Affairs, Mr P. V. Narasimha Rao. The response from Islamabad to this first such talks to be held on such a pact since it was first proposed by the late Mr Jawaharlal Nehru in 1949.

Officials in New Delhi said that the meeting could lead to "meaningful" discussions on normalisation of relations between India and Pakistan, which have gone to war three times since they achieved independence in 1947.

India also wants assurances that disputes will be settled bilaterally and peacefully and that Pakistan will follow a

policy of non-alignment. This would be to ensure that Pakistan does not raise the Kashmir issue at international forums.

India is also thought to have said that this should be preceded by a step-by-step process towards normalisation of relations between the two countries.

India is seeking the creation of some kind of institutionalised machinery for the discussion and settlement of disputes with Pakistan before a "no war" pact is signed. Pakistan's early response to the invitation is said to be positive.

• A seven-member ministry headed by Mr K. Karunakaran

while reached a special agreement with insurance companies to extend the scope of the normal cover. The damage is such that a full assessment of the cost is thought likely to take three months.

In the valley of the Garonne, the river on which Bordeaux stands, initial estimates of the cost to private property alone stand around FFr 135m. The area was yesterday working on provisional dykes in case of further flooding.

In the region around Macon, in the southern part of the Burgundy wine belt, some 60,000 acres have been under water, and three people have drowned. Although access to most villages was re-established

on Sunday, some hamlets could still only be reached by boat.

Diana Smith adds from Lisbon: In a tragic turnaround from a year-long drought, at least 20 people were killed in northern Portugal when a violent rainstorm and flash flood caused the collapse of a cafe on Sunday. Yesterday telecommunications between the north and south were cut for several hours.

Since the drought broke in mid-December, there have been many torrential storms in the north and centre, further harming agriculture. Sr Basilio Horta, Minister of Agriculture, has estimated that Portugal will have to import 74 per cent of its requirements in food and fodder this year.

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A contract for the sale of 60 Mirage 2000 aircraft, worth an estimated \$2.4bn with spare parts, may be signed during the year, according to the French Press.

• The authorities failed to react to a police tip-off

about the murder. The case reached the proportions of a scandal early last year when the French satirical weekly, Le Canard Enchaîné, alleged that the Interior Minister at the time of the murder, M. Michel Poniatowski, another close associate of President Giscard, had known about the tip-off and had afterwards organised a cover-up.

M. Poniatowski has always denied the allegations.

JAPAN

Philips ready to build industrial city in China

BY CHARLES BATCHELOR IN AMSTERDAM

PHILIPS, THE Dutch electrical group, may participate in the construction of one of four new industrial cities to be built in China. The company has signed a preliminary agreement with Gordon Wu Associates, one of development companies, to increase electrical and electronic systems for the venture.

An industrial and commercial city of more than 1m people is to be built in the Shunzhen valley on Hong Kong's northern border. It will form one of four planned tax-free export zones which Peking plans to build. Work on the project is expected to take 20 years.

Philips refused to place a value on the potential order and described reports that it was worth F1.5bn (£1bn), of which half would be for the Dutch company, as "purely speculative".

Philips and Gordon Wu, a subsidiary of the Hopewell Holdings group, have agreed in principle to establish United Contracts Limited. The new company will work closely with a Philip's subsidiary, Enter-engineering Eindhoven.

United Contracts will design, supply and install the electrical infrastructure, including a tele-

phone network, cable television system and power and water supplies. It will also design hospitals, a broadcasting centre, theatres and other cultural amenities.

China plans to produce complete industrial finished products in the four export zones. It is not yet clear when work on the Shunzhen project will begin.

Hopewell Holdings plans to build a toll road linking Canton, Macao and Shenzhen near Hong Kong. It cost about Yuan200m (£245m), Reuter reports from Peking.

The China Daily confirmed statements made in Hong Kong earlier this month by Mr Gordon Wu, general manager of Hopewell, quoting him as saying construction of the 240 km expressway will begin next year and be completed 1988. Hopewell will provide all finance and Guangdong the land and labour except for some specialised requirements.

He said it will take 10 years for initial investment plus interest to be recovered, after which 25 per cent of net earnings will go to Hopewell and 75 per cent to Guangdong province.

ECGD seeks extended cost escalation cover

BY OUR WORLD TRADE EDITOR

PARLIAMENT WILL be asked to extend the cost escalation cover operated by the Export Credits Guarantee Department (ECGD) for a further year from next March. But the nature of the cover is being changed.

The scheme provides British companies with cover against cost increases in the UK when they are producing goods for capital projects overseas.

The power to give such cover is renewed by Parliament on an annual basis, and Mr John Biffen, the Trade Secretary, has told the Commons that the Government will seek a further extension.

The desire for an extension is consistent with the Government's policy of supporting a more vigorous approach to the winning of project business. The

scheme has been in place since 1975 and has so far covered 26 guarantees with a total contract value of over £1bn.

ECGD is presently negotiating with companies for cost escalation cover on contracts with a total value of over £600m.

But the scope of the cover is to be changed, reflecting presumably both the inflation of values and the need of the ECGD to trim costs in the face of a deteriorating financial position.

The minimum contract value for which the cover will be applicable is to be raised to £5m from £2m. Where the contract involves a number of individual units of equipment, the qualifying value of each unit is to be raised to £1m from £500,000. These changes came into effect just before Christmas.

World Economic Indicators

TRADE STATISTICS

	Nov. '80	Oct. '81	Sept. '81	Nov. '80
UK £bn	4,765	4,550	4,459	3,963
Exports	4,739	4,184	4,446	3,861
Imports	+0.026	+0.346	+0.013	-0.162
Balance	+0.026	+0.346	+0.013	-0.162
Japan U.S.\$bn	11.49	13.17	13.023	10.837
Exports	11.82	10.26	9.767	10.292
Imports	-0.13	+2.91	+3.256	+0.545
Balance	+0.13	+2.91	+3.256	+0.545
W. Germany DMbn	37.74	34.41	28.14	32.00
Exports	32.40	30.92	28.20	30.38
Imports	+5.34	+3.49	-0.26	+1.70
Balance	+5.34	+3.49	-0.26	+1.70
France Fbn	49.22	49.90	53.24	42.18
Exports	55.57	57.50	52.40	46.65
Imports	-6.35	-7.40	-0.16	-4.49
Balance	+5.57	-0.16	-4.49	-4.49
Italy Lirebn	8,632	8,406	6,337	5,167
Exports	9,042	10,506	7,381	7,511
Imports	-410	-2,154	-1,004	-2,344
Balance	+8,632	-2,154	-1,004	-2,344
USA \$bn	19.04	19.65	19.05	19.21
Exports	24.31	21.23	23.53	20.35
Imports	-5.27	-1.58	-4.48	-1.14
Balance	+14.041	15,037	10,512	8,808
Netherlands Fbn	12,676	14,041	15,037	10,512
Exports	13,094	14,037	15,767	11,472
Imports	-0.418	-0.004	-0.730	-0.960
Balance	+13,094	14,037	15,767	11,472

THE RENEWAL OF THE MFA

East-West tensions high despite accord

BY ANTONY MORETON IN LONDON AND BRIT KHINDARA IN GENEVA

WHAT HAS emerged from last week's renewal of the Multi-fibre Arrangement (MFA) on world textile trade is an agreement that will satisfy none of the main participants — the EEC, the Third World and the

U.S. The compromise agreement, concluded after five weeks of talks in Geneva beginning November 18, has frustrated the aspirations of the low-cost suppliers, mainly in the Far East, who were seeking more liberal access to the markets of the industrialised West, nor does it assuage the fears of the EEC,

which has seen more than 1m jobs lost within the European textile industry over the past decade.

Although the next protocol is

tighter if it does not meet the growth target in practice

— and on this point they won't disappear. The second protocol, just finalised, which still

needs to be accepted by the EEC's Council of Ministers on January 25, further tightened the quota on the low-cost countries.

But it has not tightened it sufficiently for a shell-shocked Europe which sees another 130,000 jobs being lost as a consequence of the compromises.

What this means can be seen from the example of imports to the EEC from all suppliers of men's and boy's suits. Imports in 1980 amounted to 949,000; the 1982 quota is 1,44m, some 52 per cent higher.

Other main points from the protocol are:

Length: This MFA will last for four years and seven months instead of four years. This was

year — and on this point they won't

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UK NEWS

Refuse truck makers 'face spending cuts crisis'

By John Griffiths

LOCAL SPENDING cutbacks by local authorities are claimed to be precipitating a crisis among the manufacturers which supply them with specialised vehicles such as refuse disposal trucks.

Selvoke and Drewry, whose Letchworth, Herts, factory provides about a third of such vehicles, has become sufficiently concerned to send a delegation led by its managing director, Mr Fred Houston, to Westminster to press for an easing of public spending restrictions.

Selvoke, which has been building commercial vehicles since 1922, says the market for municipal vehicles this year is falling from about 1,250 to between 800 and 900. The drop in demand has meant that its own work force has had to be cut to 650, from 1,100 two years ago.

"We have cut back sufficiently to be able to cope with the current level of demand. But without a fresh stimulus the business available is likely to drop by a further 10 per cent—and that will certainly see some of the companies in the business going to the wall," according to Selvoke's marketing directors, Mr Tom Braman.

To the depressed UK situation must be added a deteriorating export position for the industry. Selvoke still exports 25-30 per cent of its output, but traditionally strong markets in the Middle East have come under pressure, until recently, from the strength of sterling, and from increased competition from overseas manufacturers.

Mr Brannon said the Selvoke delegation had received a good reception at Westminster from its MP, Mr Ian Stewart, Tory member of Hitchin, who undertook to support a search for contracts in other UK and export areas.

Nevertheless Mr Brannon conceded that he was sceptical about municipal vehicles involving a government U-turn on their own.

8m fewer days lost through strikes

By PHILIP BASSETT, LABOUR STAFF

BRITAIN'S TOTAL of working days lost through strikes this year has fallen to under a third of last year's figure of 12m days.

The total days lost in 1981 is likely to be between 3.75m and 3.85m. The variation will depend on the total number of days lost during the two disputes at BL during November. Official provision figures for last month will be published by the Department of Employment.

The total for 1981 compares with 11.96m days lost last year—which showed a sharp fall

from the record 29.47m days lost in 1979.

This means the total is the lowest since 1987 when 2.78m days were lost.

This does not include 1976, when 3.28m days were lost. The year has always been regarded as an aberration compared to the rest of the decade. They are generally attributed to the effect on industrial militancy of the social contract between the unions and the Labour Government.

The Government is likely to draw comfort from the publication next month of the pro-

visional figures for December's strike activity. Ministers will see them as a further indication of workers' unwillingness to take strike action in the face of an unemployment level close to 3m.

BL's corporate plan, published last week, puts the number of days lost through its two-day strike at the beginning of the month at about 112,000, and the number lost through the four-week shorter working time dispute at Longbridge, which continued into December, at about 150,000.

This could bring the total for

the month to about 350,000—a sharp increase on the October figure of 294,000. However, different methods of calculating the figures could reduce that below October's total.

Strike figures for December are traditionally low. In the past three years they have shown two falls from the November figure of two-thirds, and one of about three-quarters. Whitehall officials expect the minimal amount of strike activity this month to have little impact on the figures for the year.

Just as last year's figures

reflected the impact of the 13-week national steel strike, which accounted for about 3.8m days, and the figures for 1979 the impact of the 1978-79 "winter of discontent" so the 1981 total has been pushed to its present level by the 21-week strike in the Civil Service.

The estimated total of about 850,000 days lost through the five-month pay dispute in the Civil Service accounts for more than a fifth of the overall total for the year.

If the effects of this stoppage are excluded, the total for 1981 would be even lower than 1976.

Thatcher and Howe to attend NEDC economic debates

By JOHN ELLIOTT, INDUSTRIAL EDITOR

TWO MAJOR economic debates will be staged in the National Economic Development Council during the next few weeks to enable leaders from both sides of industry to discuss major issues with Government leaders, including Mrs Thatcher.

He also wants both sides of industry to consider how employee communications can be improved. This will link up with another issue: How ideas from the council's working parties and Little Nedies can be transmitted to the shop floor.

The CBI, which is launching a campaign to improve employee communication anyway, is likely to pledge its support, but the Government will come under attack for its overall economic policies, in particular at one stage on the problems of the construction industry.

With an early Budget expected in March, both the CBI and TUC are likely to take the opportunity of these meetings to argue for measures they believe essential to end the recession and cut unemployment.

On January 6 the council will consider a paper by Sir Geoffrey Howe, Chancellor of the Exchequer, who is likely to urge lower levels of pay increases.

He will also try to extend the debate to relative pay levels

The Department of the Environment points out that it has already decided to use such finance for the Government's proposed new international conference centre in Broad Sanctuary, Westminster.

Warning on BMW prices to rise by average 3%

By KENNETH GOODING

A SURVEY of Britain's roads has revealed an "appalling catalogue" of deterioration and neglect.

The severe winter conditions are placing an even greater strain on the crumbling local road network, according to the British Road Federation.

Its document, compiled from reports of county highway authorities, concludes that roads will deteriorate further unless urgent action is taken.

Despite the worsening conditions of roads, and the added damage and expense of this month's snows and severe frosts—the worst for 30 years—maintenance funds continue to be reduced.

"As a result, our neglected roads are teetering on a knife edge," the federation says.

"A continuing series of spending cuts has removed the safety margin in road structure and left little in county treasuries to cope with unexpected emergencies.

Road maintenance has been subject to restricted funds much longer than other budgets. Next year we will spend 20 per cent less on maintenance in real terms than in 1975-76."

The County Surveyors Society, in a recent report, commented: "There is a general worsening of the structural condition of our roads."

The Government's own survey disputes these findings

New car sales may total 1.48m

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

NEW CAR sales should reach about 1.45m in 1981, well up on the industry's forecast of 1.41m at the beginning of the year and only 2 per cent below the 1980 total of 1.51m.

Some people in the industry maintain that the 1981 level of sales was achieved only because of the increasingly desperate marketing methods employed by some manufacturers to keep stocks down to reasonable levels.

BL's performance improved from the disastrous November period when the group accounted for only 15.5 per cent of the market. In December, according to figures circulating

within the industry, BL is likely to have achieved 19.5 per cent.

This will give the group a market share of just over 18 per cent for the year as a whole, against the 20 per cent it was looking for.

Ford ended the year strongly with about 34 per cent of total sales in December, giving it roughly 31 per cent of the 1981 market.

The group set itself a very high target of 33 per cent for 1981 but it could not get enough cars from its UK factories.

Even so, both BL and Ford seem to have improved on their 1980 market shares, 18.22 and

30.7 per cent respectively.

Imports were slightly down at around 56 per cent (56.7 per cent in 1980), thanks mainly to Ford's decision to supply more of the UK market from its British factories. In 1980 about half the new Fords registered were assembled outside Britain.

Japanese cars were in short supply in December and this enabled the Japanese to cut sales for 1981 to within the 11 per cent of the market which the British expected in view of the "gentlemen's agreement."

The Japanese market share in 1980 was 11.9 per cent. In 1981 unit sales were around 200,000 below the 1980 level.

Lotus expects to double its output next year

By JOHN GRIFFITHS

GROUP LOTUS is to double its output of cars next year and is on course for "very significant improvement" in its fortunes, says Mr Michael Kimberley, its managing director.

Planned 1982 output of 750 of Lotus's £18,000-£21,000 model range will fall short of the 1,000-plus built in its last boom year, 1979. But it will be far above the 450 built in 1980 and the 380 in its current financial year ending this month.

Lotus's 200 dealers have completed destroying of cars left unsold by the onset of recession early last year. This year they sold an average of 50 a month, against factory output of about 30. Stocks have reached the lowest level in the company's history.

Output is planned to climb from 35 this month to more than 60 by April.

The improvement was in the second half of the year, too late to have a significant effect on financial profit of £481,000 in 1980 and £1.2m in 1979.

Interim figures yesterday gave a pre-tax profit of £225,000, against £314,000 in first-half profits in 1980.

Turnover fell from £7,782m to

£4,597m.

The slide in Lotus car sales has been reversed this year both in home and export markets. It sold 128 cars in the UK in the first half, but a further 184 in the five months ending in November. Sales in the US, once the main export market, and other overseas outlets have revived with the fall in value of sterling.

The company is fast expanding the contract engineering business, which contributed £8m of the group's £14.2m revenue last year.

By far its biggest contract was to develop the Belfast-built De Lorean sports car.

Since June the number of "outside" customers for development work rose from 11 to 26.

Only about half are in the transport industry.

Results, Page 14

UK TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Jan 3-7	Giftware Show (0272 845598)	Truro
Jan 4-7	International Boat Show 1982 (02403 3077)	Earls Court
Jan 9-14	International Toy Fair (01-226 6653)	Harrowgate
Jan 10-13	Statistical Industry Exhibition—STATINDEX (01-637 7692)	Grosvenor House, WI
Jan 19-22	Which Computer? Show (01-747 3131)	NEC, Birmingham
Jan 20-27	International Hotel and Catering Exhibition—HOTELYMPIA (021-705 6707)	Olympia
Jan 23-30	Ideal Homes, Food, Trades and Leisure Exhibition (0243 667381)	Winter Gardens, Eastbourne
Jan 24-27	Leathergoods, Luggage and Handbag Fair (01-497 1852)	Kensington Exhibition Centre
Jan 29-Feb 3	Bridgit Toy and Hobby Fair (01-701 7127)	Earl's Court
Feb 1-4	Photography at Work Exhibition (01-583 7785)	Dubai
Feb 7-11	International Fair—Gifts (01-855 9201)	Paris
Feb 9-12	Information, Technology and Management Exhibition and Conference—INFO '82 (01-847 1001)	Basle
Feb 10-12	Western Building Show (01-643 8040)	Geneva
Feb 10-12	Ceramic Tile Exhibition and Conference—TILEX (01-490 0468)	Dubai
Feb 12-14	Cruffs Dog Show (01-493 7838)	Malmo
Feb 14-17	International Men's and Boys' Wear Exhibition (021-705 6707)	Helsinki
Feb 14-17	Wembley Conference Centre	Moscow
Feb 14-17	Wembley Conference Centre	Cologne
Feb 14-17	Wembley Conference Centre	Munich
Feb 14-17	Wembley Conference Centre	Bahrain
Feb 14-17	Wembley Conference Centre	Rome
Feb 14-17	Wembley Conference Centre	Bowater Conference Centre, Knightsbridge

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Jan 8-14	International Showmen's Fair—SCHAUSTELLER (01-409 0956)	Dusseldorf
Jan 11-14	Middle East Food and Equipment Show—MEFEX (01-486 1951)	Bahrain
Jan 12-17	Port Show (01-493 3564)	Paris
Jan 19-22	European '82 Construction and Maintenance of Pipelines Exhibition and Conference (01-727 65213)	Basle
Jan 22-31	International Commercial Motor Show (02298 11 11)	Geneva
Jan 24-28	Middle East Construction Expo and Conference (01-935 8200)	Dubai
Jan 25-31	Do-it-yourself exhibition—KARWEI (01-494 1951)	Utrecht
Jan 26-31	International Boat Show (01-495 1951)	Malmo
Feb 1-5	International Boat Show (01-496 1951)	Helsinki
Feb 1-5	Equipment and apparatus for drug production and testing exhibition (01-235 2423)	Moscow
Feb 10-13	International Trade Fair for Household Appliances, Fittings and Components—DOMOTECHNICA (01-409 0956)	Cologne
Feb 13-16	International Trade Fair for Watches, Jewellery and Silverware—INBORGENTA (01-486 1951)	Munich
Feb 15-18	Middle East Machine Maintenance, Light Engineering and Handling Show—MEM (01-486 1951)	Bahrain

BUSINESS AND MANAGEMENT CONFERENCES

Jan 11-12	Institute of Personnel Management (01-946 9100)	Whites Hotel, W2
Jan 11-13	The University of Leeds: Textile design in the eighties conference (0532 35036)	Leeds
Jan 19-21	Crown Eagle Communications: UK Government Contracts (01-636 0617)	Churchill Hotel, W1
Jan 20-21	FT Conference: World Coal Markets (01	

ADVERTISEMENT

Radar disrupted by 'White Sphere'

THE 'WHITE SPHERE' which has been seen in the sky over certain parts of central England this week seems to be causing some problems for the RAF.

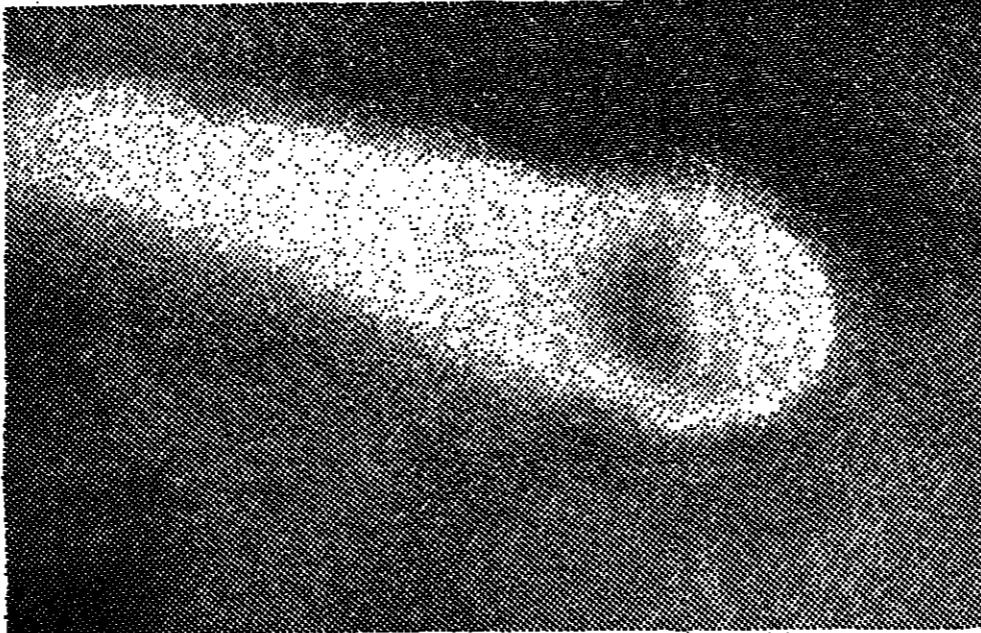
Their engineers report that several of their new sealed plastic insulators have mysteriously burnt out.

"There seems to have been a massive power surge near Charnwood Forest where a Mrs. Betty Davies claims to have seen a white ball hovering in the sky," stated a senior spokesman.

"My men have already replaced the damaged items and we are laying in emergency stocks of the parts in case of re-occurrence."

The insulator parts are British made, and so if it does re-occur, at least one branch of home industry will be kept fully active.

Mrs. Davies of Lenton Lane, Nottingham, reported seeing a white sphere in the sky last Sunday.



TV Rentals firm expect sales boom

TV RENTALS, the television hire company of Leicestershire, are forecasting an unprecedented boom in TV aerial sales.

Apparently, all the occupants of Woodside Avenue, Peartling Magna, have placed new orders with the company today.

The old aerials had all coincidentally loosened and oddly enough were pointing in another direction.

Mr. Barrie Rogers of TV Rentals said today: "The aerials we fitted in this street when the houses were built by the council three years ago, were of a foreign make."

In future only British made aerials will be supplied by the company.

UK NEWS

Experts agree on modest economic growth next year

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

AN FT SURVEY of 15 forecasts for the UK economy in 1982 shows a remarkable unanimity about prospects for growth, consumer spending and inflation.

The range is indicated by the predictions from the three heavyweight forecasting units: the Treasury, London Business School and the National Institute of Social and Economic Research.

The Treasury predicts 1 per cent growth, which is close to the average for all 15 forecasts. The broadly Monetarist London Business School is characteristically a little more optimistic, with 1.1 per cent.

The National Institute predicts a growth of 0.8 per cent, which is in line with its general pessimism about the effect of current policies on the recovery of national output.

Few of the forecasters expect much change in consumer spending next year, although James Capel, the broker, and Chase Econometrics stand out with their predictions of a fall of about 2 per cent after a small fall in the current year. On

average, the expectation is of a small fall of about 0.2 per cent both this year and next.

On inflation, there is a close consensus that retail prices will increase by about 10 per cent (as the Treasury forecasts).

Liverpool University's forecast, of 7.8 per cent based on

strongly Monetarist ideas, stands out as being more optimistic.

The Liverpool forecast differs from most others in predicting a sharp fall in inflation towards the middle of the decade, whereas the LBS, for example, expects it to remain at around 10 per cent or a little less.

Precise comparison of the inflation forecasts for next year is not possible as some apply to the annual rate in the fourth quarter of 1982, while others predict the average annual rate for the whole year.

The average, which ignores this difference, would slightly overstate the fourth quarter rate if—as the Treasury expects— inflation goes down again by the middle of next year.

There is also close agreement that unemployment will con-

tinue to rise (though at a slower rate) to just less than 3m excluding school leavers.

Most of the forecasts, including the three major ones, predict a figure for the third quarter.

However, three give an average for the year and two give a total figure including school leavers.

In computing the average, no allowance has been made for the different periods of the forecasts, but an arbitrary adjustment was made to the totals which include school leavers. The average should therefore be considered as illustrative only.

On the balance of payments current account, the consensus is for a large surplus of between £1bn and £5bn this year (the Treasury says £6bn), falling to between £1bn and £1.5bn next year.

Some forecasters, including the CBI, are pessimistic about the extent to which imports will be sucked in as the recovery gets under way and restocking starts. They are therefore expecting the current account

Percentage change
year on year
in 1975 prices
unless otherwise stated

	COMPARISON OF FORECASTS											
	Gross domestic product		Consumer spending		Exports		Imports		Manufacturing output		Retail price inflation (year end)	
	1981	1982	1981	1982	1981	1982	1981	1982	1981	1982	1981	1982
Treasury (Dec)	-2.0	1.0	0.0	0.0	-5.5	2.5	-4.0	8.5	-5.5	3.0	12.0	10.0
London Business School (Nov)	-2.9	1.7	0.4	0.5	-7.3	3.5	-6.1	7.9	-6.2	0.1	11.4	10.4
National Institute (Nov)	-3.1	0.6	0.1	-0.2	-6.5	4.5	-3.5	7.6	-	-	12.0	10.7
Confederation of British Industry (Nov)	-3.0	1.0	0.1	-0.3	-7.1	4.6	-4.6	8.9	-6.8	3.0	11.8	10.1
Economist Intelligence Unit (Oct)	-1.3	0.7	-0.3	-0.6	-3.2	1.9	-3.8	7.2	-6.4	2.0	12.4	10.9
Cambridge Econometrics (Nov)	-1.8	1.3	-0.2	-0.8	-5.3	6.0	-6.0	4.3	-5.3	2.3	12.5	10.5
Henley Centre (Dec)	-2.1	0.7	-0.2	0.0	-5.1	3.6	-3.2	7.7	-6.2	1.8	11.7	11.5
Liverpool University (Oct)	-1.3	2.5	-	-	-	-	-	-	-	-	11.3	7.6
Oxford Economic Forecasting (Oct)	-2.6	0.7	-0.1	-0.8	-4.8	1.4	-4.7	6.0	-6.4	3.1	11.9	10.4
Philips and Drew (Dec)	-2.9	1.0	0.1	-0.2	-4.7	3.9	-3.7	5.4	-6.0	1.5	11.3	9.4
Staniford Hall (Oct)	-2.5	0.9	0.0	-0.7	-3.5	3.8	-	-	-6.6	2.0	11.5	10.0
James Capel (Dec)	-2.3	0.6	-0.8	-2.2	-1.3	-12	-15	1.3	-	-	12.4	10.5
Chase Econometrics (Oct)	-2.5	1.8	-1.0	-2.9	-2.9	7.8	-4.7	8.3	-5.0	4.8	12.5	12.2
Simon and Carter (Dec)	-2.9	0.7	0.4	-0.2	-1.7	5.2	-2.8	11.5	-6.1	2.4	12.0	10.2
Society of Business Economists (Dec)	-2.5	1.0	0.0	-0.3	-4.5	2.2	-5.0	6.8	-	-	11.3	10.6
Average	-2.4	1.1	-0.2	-0.2	-4.5	3.6	-3.8	7.0	-6.1	2.5	11.8	10.3

* Except National Institute, Cambridge Econometrics, Liverpool, Oxford Forecasting. Chase for which estimate is average for year.

† Except Cambridge Econometrics, Henley, Liverpool for which estimate is average annual figure.

‡ Henley and Cambridge Econometrics include school leavers.

Higher growth in Europe forecast for next decade, with UK still most sluggish

BY ANATOLE KALETSKY

GROWTH IN the four main West European economies will accelerate from 1.8 per cent in 1982 to 3 per cent in 1983. It will settle at between 2.5 per cent and 3 per cent a year for the rest of the decade, according to long-term forecasts published today by DRI Europe, the London subsidiary of Data Resources International.

France will enjoy the highest growth rate in Europe for most of the decade, but this will be partly because of the rapid rise in its working population. In per capita terms, West Germany will outpace France.

The fastest growing major country in Europe will remain Italy, as in the 1970s. Britain will continue to be Europe's most sluggish economy, but its lag behind the other countries will be reduced.

The UK's average growth rate between 1982 and 1991 will be 2.4 per cent, compared with 1.2 per cent between 1972 and 1981. The improvement is explained partly by the depth of the present recession, which provides "more room for a rebound when public

policy shifts." Productivity will grow at about 2.5 per cent, similar to the rate experienced in the 1960s.

DRI's forecasts assume that most European governments will continue to follow broadly their present fiscal monetary and income restraint policies, but that British economic policy will shift in a more expansionary direction from 1983-84 because "the Conservatives are unlikely to win a general election with unemployment well over 3m and inflation back in double figures."

The French Government may have to curb growth in late 1983 and 1984 as a result of balance-of-payments and inflationary pressures.

DRI predicts that the European Monetary System will break down by the second half of the decade as a result of continuing differences in inflation rates between Germany on one hand and France and Italy on the other.

The decline in the high inflation countries' competitive positions will force them into devaluations which will be larger than inflation differentials alone would imply.

Wales TUC urges new jobs emphasis in regional policy

By Robin Reeves

A RADICAL shift in regional development policy, away from capital investment incentives towards job creation, has been called for by the Wales TUC.

In a policy document submitted to the TUC for incorporation in its alternative economic strategy, the Wales TUC urges the replacement of the present system of automatic regional development grants and discretionary financial assistance for buildings and equipment, by a broad-based regional jobs subsidy.

The new incentive would be similar to the Regional Employment Premium, which was wound up in 1976, following EEC pressure, as part of Labour's public expenditure cutbacks.

The Wales TUC suggests the subsidy, or jobs premium, should be set at 5 per cent of the average wage. It also wants an additional 25 per cent premium to be paid on newly created jobs for a two-year period.

The Wales TUC also envisages grants continuing to be available for capital investment, but on a far more selective basis. However, the jobs premium and selective capital grants would apply to all types of business, not just the manufacturing industry.

surplus to fall sharply to only about £500m.

The Treasury, although it expects a relatively modest growth of exports, believes the current account surplus will hold up at £5bn. Liverpool is completely on its own in predicting a rise of about £5bn in the current account surplus to £8.5bn.

This no doubt reflects the group's more optimistic view about the speed of economic recovery and the fall in the inflation rate.

All predictions about the balance of payments must, however, be treated with caution even for the current year, because of the disruption of the statistics caused by the civil servants' strike. The most recent export and import figures have also been distorted by new methods for collecting data.

The uncertainties of data may account for the fact that the Cambridge Econometrics forecast for the balance of payments this year is way out of line with the consensus of other forecasters.

One reason may be that the historic series for the current account given in its forecast takes no account of the recent substantial revisions to data by the Central Statistical Office. This group is currently preparing a new forecast.

On the prospects for next year's Public Sector Borrowing Requirement, the main consensus appears to be between £10bn and £12bn, with Liverpool group once again out

on a limb with a prediction of only £6.3bn. This figure also reflects its views about faster recovery, which would increase revenue.

The range of predictions, from Liverpool's £6.3bn to £13.5bn, illustrates the general uncertainties of forecasting PSBR. This is because it is the difference between two very large numbers—for expenditure and for revenue—that so many unknown factors.

The Government's plans for a total expenditure of £11.5bn

in 1982-83 was announced at the end of November, before many of these forecasts were compiled. The figure can, moreover, be subject to policy changes during the year as well as the usual hazards of overshooting.

Predictions of revenue are even more hazardous, because they depend on the Chancellor's Budget decisions—yet to be taken—as well as assumptions about real growth, the inflation rate, company profitability and other factors.

Banks pact secures Laker Airways future

BY OUR BANKING CORRESPONDENT

SAMUEL MONTAGU, the merchant bank brought in nine weeks ago to solve Laker Airways' financial problems, announced on Christmas Eve that agreement had been reached "in principle on the restructuring of Laker's financial affairs with a view to securing the airline's long-term viability."

The announcement follows weeks of discussions between Sir Freddie Laker, the pioneer

of cheap air travel, the banks

which lent him \$359m (£190m) to buy his planes, and the manufacturers in Europe and the US which built them. The Bank of England has also been drawn in, and Thomson McLelland as advisers.

Mr Ian McIntosh, head of

Ronson Corporation of the U.S.

These included the Midland Bank-led syndicate which financed Laker's purchase of the Airbuses, the three US syndicates which helped finance the purchase of the DC-10s, and the manufacturers, Airbus Industrie, McDonnell Douglas and General Electric.

He would not elaborate on the contents of the rescue package, but indicated that they were along the lines of those being discussed last week.

These included the manufacturers agreeing to shoulder some of the risk and possibly taking a stake in the airline, plus the possible sale of aircraft.

Mr McIntosh said that the basic problem of Laker Airways was overgearing. There had to be some form of capital restructuring, but after the weeks of uncertainty over the airline's long-term future the situation had been stabilised.

The new agreement is the

second piece of good news for Sir Freddie. Last Tuesday, Laker Airways was given permission to operate its first scheduled air service to Europe.

If other European countries allow Laker to run scheduled services into their countries, this could reduce the need for the sale of planes.

Laker's fleet currently consists of 11 DC 10s, three Airbuses, two Boeing 707s and four BAC 1-11s.

Public service pensions likely to cost more

FINANCIAL TIMES REPORTER

HIGHER contributions are likely to be demanded from people employed by the public services in exchange for their index-linked pensions.

Ministers are expecting to start talks early in the new year about the extent of the increases which are likely to bear most heavily on teachers, nurses and other groups which pay lower contributions than civil servants.

About 5m public servants are likely to be affected. The increases reflect the general dislike in government circles of inflation-proofed public sector pensions.

Inflation proofing came under

the spotlight last year when retail prices rose by 18 per cent. Even with the lower inflation rate this year, the principle is thought by some ministers to result in unfairness, particularly when average take-home pay is declining in real terms.

The Government has shied away from cutting the benefits which existing public service pensioners are expecting to enjoy.

This report did not support the hardline view that index-linking should be ended. It favoured the idea of extending the principle to more of the private sector.

Higher contributions are linked in ministers' minds with

UK NEWS - LABOUR

Texaco set to agree deal on productivity

By Brian Groom, Labour Staff

TEXACO IS set to reach a productivity deal with its 1,000 tanker drivers and depot workers which could push average earnings up by more than 25 per cent when added to their recent 8.1 per cent rise in basic pay.

Management and Transport and General Workers' Union officials expect agreement in time to implement the deal on February 1. It would leave Esso alone among the main oil companies without a productivity deal for its drivers.

Productivity agreements reached in recent months are seen by the companies as providing substantial and much-needed changes in working practices.

The deal would give the Texaco workers between £20 and £25 a week more. The recent 8.1 per cent rise in basic pay pushed average earnings of drivers of the heaviest vehicles up from £156 to £170-£175 a week, and the productivity agreement would raise them to £194-£195.

For this, the workers would agree to 187 job losses—130 drivers, 47 plant workers and 10 maintenance staff. Redundancies would be voluntary. The company would use 66 fewer vehicles.

Journey times would be reduced, loading and unloading would be speeded up, and there would be a cut in the number of journeys on which the driver is accompanied by a mate. Efficiency would be improved in the depots.

The two sides are still discussing overtime needs, changes to shift patterns and workshop practices. The deal will be introduced in stages.

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1975=100); engineering orders (1975=100); retail sales volume (1976=100), retail sales value (1976=100); registered unemployment (excluding school leavers), and unfilled vacancies (000s). All seasonally adjusted.

	Indl. prod.	Mfg. output	Eng. order	Retail vol.	Retail value*	Unempl.	Vacs.
1980							
4th qtr.	106.9	90.0	81	109.0	205.2	2,020	98
1981							
1st qtr.	99.7	88.9	98	112.7	174.4	2,364	100
2nd qtr.	98.1	89.9	91	110.6	180.6	2,507	99
3rd qtr.	100.2	90.2	103	110.4	185.2	2,627	96
May	98.4	88.3	86	110.6	171.1	2,515	98
June	99.7	89.9	98	111.7	182.7	2,552	93
July	100.0	89.7	100	109.7	185.4	2,582	92
Aug	100.0	90.1	125	111.0	185.6	2,626	98
Sept	100.6	90.8	83	110.6	184.7	2,673	97
Oct	102.3	91.5		112.1	197.0	2,729	99
Nov				110.5		2,764	104
Dec						2,782	106

OUTPUT—By market sector; consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1975=100); housing starts (000s, monthly average).

	Consumer Invst. goods	Intmd. Eng. goods	Metal Eng. goods	Textile Eng. goods	Hous. Starts	etc. Starts
1980						
4th qtr.	84.4	91.6	117.1	86.6	71.1	77.2
1981						
1st qtr.	93.9	88.3	117.3	84.2	76.2	76.8
2nd qtr.	93.5	88.7	118.0	84.8	79.0	76.3
3rd qtr.	94.5	89.3	119.1	86.1	77.8	76.4
April	94.0	89.0	118.0	85.0	77.0	76.0
May	93.0	88.0	117.0	84.0	77.0	76.0
June	94.0	89.0	119.0	85.0	78.0	77.0
July	94.0	89.0	119.0	86.0	77.0	76.0
Aug	95.0	89.0	118.0	86.0	77.0	77.0
Sept	94.0	90.0	120.0	87.0	80.0	77.0
Oct	95.0	90.0	124.0	87.0	85.0	78.0

EXTERNAL TRADE—Indices of export and import volume (1975=100); visible balance; current balance (£m); oil balance (£m); terms of trade (1975=100); exchange reserves.

	Export	Import	Visible	Current	Oil	Terms	Resv.
	volume	volume	balance	balance	balance	trade	US\$bn*
1980							
4th qtr.	126.6	111.8	+1,265	+2,110	+222	105.2	27.90
1981							
1st qtr.		107.6					28.34
2nd qtr.							26.73
3rd qtr.							24.26
Feb	121.7	114.3	+314	+735	+231	105.2	28.43
March		105.5					28.21
April		106.2					28.07
May							25.49
June							25.63
July							24.57
Aug							24.51
Sept	130.2	135.3	+13	+114	+290	100.0	23.70
Oct	133.9	126.3	+366	+532	+89	98.9	23.32
Nov	139.0	141.7	+26	+193	+214	100.1	23.46

Trade figures for March-August not available because of Civil Service dispute.

FINANCIAL—Money supply M1 and sterling M3, bank advances in sterling to the private sector (three month's growth at annual rate); domestic credit expansion (£m); building societies' net inflow; HP new credit; all seasonally adjusted. Minimum lending rate (end period).

	Bank	M1	M3	advances	DCE	BS	HP	MLR
	%	%	%	£m	£m	inflow	lending	%
1980								
4th qtr.	8.8	20.2	11.2	+3,352	1,253	1,793	14	
1981								
1st qtr.	8.8	12.4	1.0	+1,003	1,081	1,824		
2nd qtr.	23.1	11.4	4.6	+5,207	1,103	1,935	12	
3rd qtr.	20.1	12.1	2.0	+5,951	968	2,023		
May	22.1	13.7	7.0	+1,027	436	607	12	
June	21.9	17.5	8.6	+1,184	371	674	12	
July	14.2	17.3	19.5	+2,240	290	888	12	
Aug	0.8	14.5	35.4	+1,246	244	639		
Sept	9.7	22.5	34.3	+2,465	334	705		
Oct	-4.7	20.2	24.4	+1,554	154	678		
Nov	7.8	17.3	20.4	+413	65			

INFLATION—Indices of earnings (Jan 1976=100); basic materials and fuels, wholesale prices of manufactured products (1975=100); retail prices and food prices (1974=100); FT commodity index (1972=100); trade weighted value of sterling (1975=100).

	Earn.	Basic	Wholesale	FTC	Foods	commodity	Strg.
	Index	mark.	mark.	RPI*	Food	commodity	Strg.
1980	193.3	203.3	206.1	273.9	260.7	269.25	100.2
1981							
1st qtr.	195.3	212.3	212.3	280.4	265.7	261.56	101.5
2nd qtr.	202.3	225.3	219.4	294.9	272.9	245.07	97.8
3rd qtr.	209.9	238.9	234.1	299.1	278.5	260.95	96.6
May	201.6	226.1	219.2	284.1	276.7	253.14	98.4
June	205.7	223.6	221.1	284.5	278.0	245.71	97.4
July	207.6	233.0	222.2	279.5	272.3	257.64	91.2
Aug	210.4	236.8	221.1	293.3	274.7	259.56	91.2
Sept	211.7	237.5	225.3	291.0	276.6	258.32	93.0
Oct	212.5	238.2	223.2	293.7	278.2	258.12	93.3
Nov	226.8	238.1	223.1	296.9	285.5	265.70	90.12

* Not seasonally adjusted.

Aslef election predictions increase disruption

TECHNOLOGY

EDITED BY ALAN CANE

Monitors for machine performance

BY LORNE BARLING

LUCAS KIENZLE, the UK-West German company which dominated the legislation-inspired boom in tachograph sales, is now turning its attention to technology vital to managers in manufacturing companies—production data collection and processing.

With much of industry now looking for additional methods of improving productivity Lucas Kienzle believes the time is now right for the wider use of machine monitoring, giving management the ability to optimise machine use and other benefits.

This is a widely accepted practice in Japan and West Germany but it has never become established in Britain. Now it is felt that production cost pressures, combined with new and more sophisticated data collection systems based on microchip technology, will lead to their rapid introduction in the next few years.

Two small UK companies which have designed and marketed a basic system fairly recently, Remek and Dextralog, are similarly optimistic about the prospects. Growth in demand has been slower than they had hoped however, chiefly as a result of the recession.

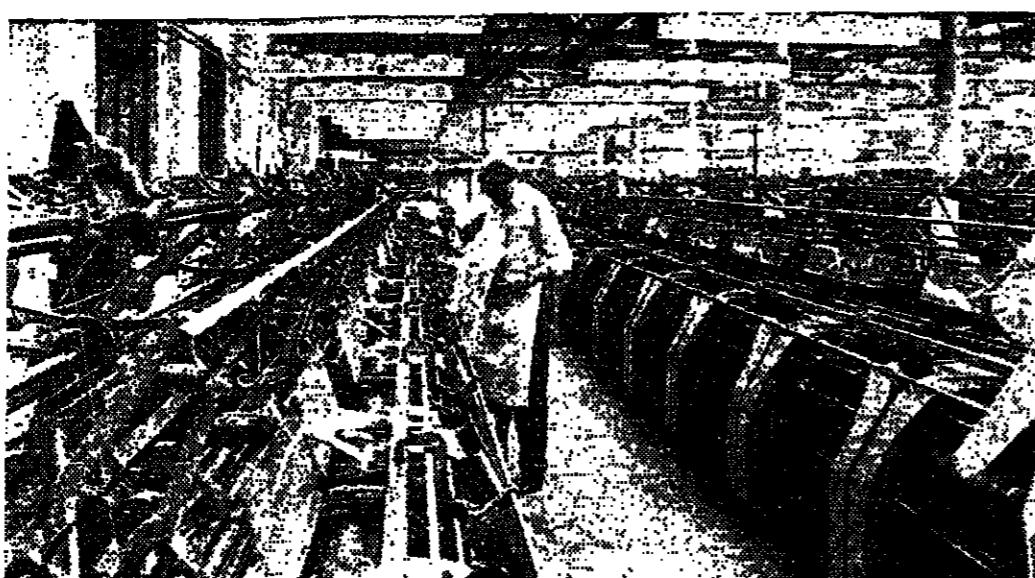
Confused?

While it is increasingly recognised that recording systems which can monitor the performance of whole lines of machines can be invaluable in pinpointing bottlenecks, reducing downtime, assisting material flow and regulating output efficiently, management response has been at worst confused and at best dilatory. Lucas Kienzle believes.

This problem arises, suppliers suggest, through attempts to involve too many departments in what is essentially a new tool for production engineers and management, with the result that potential customers must often be instructed on each system's capabilities before there is any hope of a sale.

The concept and potential benefits are well understood by certain sectors of industry, such as textile manufacturers, and by a number of large companies, some of which have been developing their own systems for specialised use.

At present, Lucas Kienzle's UK market research indicates that production data systems can be divided into three broad groups: simple stand-alone devices which have been on sale for many years, basic on-



Knitting machines at a Derbyshire factory; monitoring technology can be used to optimise performance

line systems using small computers, and new mainframe computer systems.

There is limited demand for the simple recorder devices, such as those marketed by Servis, VDO Bertram, Telephone, Rentals and Lucas Kienzle. They are mechanical or electromechanical, and are supplied to single machines. They are often used on high operating cost machines, or where bottlenecks are occurring, or to establish the cause of downtime.

Stronger growth has occurred in the next group, where the advent of micro-computers has permitted the development and marketing of reasonably-priced, centralised systems, by companies such as Remek and Dextralog. Such systems may have simple non-intelligent terminals for selection of down time and quantity measurement and are most suitable for monitoring, perhaps 20-40 machines. Information flow is generally one-way only, from machine terminal to computer.

A centralised visual display unit (Vdu) is used for monitoring or interrogation, with "management by exception" normally used, pinpointing machines which are not meeting pre-determined norms. Vdu's can also be provided for shopfloor manual data input or information display, although this can be expensive if used in any number.

Dextralog's experience is entirely gained in the textile industry, according to Mr Mark Robinson, the UK sales manager, where better loom speed regulation in multi-machine operations led to better utilisation of labour and machines and considerable savings. He believes the UK food industry is now learning that similar benefits can be achieved.

Remek produced its first system around five years ago, originally aimed at small concerns. The recession forced the company to move up-market and in the past year sales are said to have improved substantially, chiefly to larger companies.

Plastic injection moulders have been the principal buyers.

The cost of a simple basic system from Remek, including a printer, Vdu, computer and sensors for 20 machines, will normally be around £8,000, but it is likely to be higher if software is developed for a particular application. This is, in fact, usually necessary. Dextralog's systems, while broadly similar, tend to be of lower capacity than Remek's.

Monitoring

At the top end of the market comes the interactive system with a two-way information flow, from machine terminal to computer and vice-versa and intelligent micro processor-based machine terminals. A mini or mainframe computer may be used and computer manufacturers with powerful models are increasingly intent upon including machine monitoring which will enable them to start with a single intelligent machine terminal to computer.

"We are aware that these machines will appeal only to a minority of our potential customers since they are capable only of providing information at the machine and for subsequent analysis. We believe that people are looking for cost effective equipment which will enable them to start with a single intelligent machine terminal to computer.

In an attempt to deal with the whole market and simplify the problems faced by management in defining requirements and choosing the right system, Lucas Kienzle has adopted a building-block approach allowing what it claims to be an expansion right up to the main frame link-up.

Mr Fred Kay, the company's director and general manager, recognises that, like his competitors, he will have to sell the concept of machine monitoring before any volume of orders can be built up. "It will be a long haul, but we are equipped to deal with that kind of problem as a result of the experience gained in the tachograph market," he says.

For some years, Lucas Kienzle has been marketing simple recording devices which provide circular charts, similar to those on tachographs, which can be read visually or automatically by computer and printed out. Although thousands of these have been sold in Germany, only a few hundred buyers have been found in the UK.

SPENDING on computer services by U.S. energy companies is likely to rise to \$5bn by 1985 according to a recent report by INPUT consultants on information technology.

In 1980 exploration and production companies spent \$700m on computing services which represented 75 per cent of the total market.

with printer if they so desire, with the opportunity of building up a fully-fledged on-line, real time system," the company argues.

Although many companies clearly believe shop floor sentiment has not been right for the widespread introduction of such equipment, Mr Kay suggests that it has now become more favourable because management sees the need to become more competitive while workers are concerned about the survival of their companies.

But the acceptability achieved in Germany and Japan is a long way off and Lucas Kienzle recognises that UK companies will require widely differing packages of equipment, depending on the application and the degree of shop floor acceptance.

The company is now preparing for a major assault on the market with its new 2400 production data terminal, at present a "stand-alone" instrument, but capable of fitting into a complete on-line, centralised system which will be introduced progressively next year.

Suited to virtually any machine or process, the microprocessor-based terminal with an electronic display records production time and quantity downtime and up to 11 reasons for stoppage. By pressing a key, performance for the shift is automatically summarised, utilisation calculated and printed on a production sheet.

Stand-alone unit

The stand-alone unit will sell at around £800. Depending upon the route taken to build up to a small or a large centralised system, the cost per terminal, including software, is expected to vary from £700 to £1,250. Mr Kay believes that large companies that require monitoring capability of high capacity will be the earliest customers.

Energy spending

SPENDING on computer services by U.S. energy companies is likely to rise to \$5bn by 1985 according to a recent report by INPUT consultants on information technology.

In 1980 exploration and production companies spent \$700m on computing services which represented 75 per cent of the total market.

Holography in the thermoplastic shop

BY ELAINE WILLIAMS

HOLOGRAPHIC techniques are being employed by BASF (061 483 6222) to help design thermoplastic components.

According to the company, such components need to be thin, to cut down the amount of plastic used and to reduce processing time. This can, however, lead to a lack of strength and rigidity in the part.

Using holography to generate interference patterns, it is possible to see how the surface of a component reacts to forces, such as bending, or heat. BASF says that holographic interferometry as the technique is called, is very accurate because it can make minute deformations.

Unevenness in the pattern of

the interference lines indicates uneven deformation, for which there may be several reasons: some obstacle to deformation, weak points, lack of homogeneity in the material or flaws in the component, to name but a few.

The decisive advantage of holographic interferometry lies in its ability to make visible minute deformations and variations in the component. The process is therefore an important adjunct to optimum design and development of components.

Because of its high degree of measuring accuracy even minute changes in stress or temperature are sufficient to produce effective and useful interferences.

Lovell

for Construction

Lathe which learns from its human operator

A LATHE for spinning metal sheet which can be "taught" to do each job has been developed by M and M Mechanika, Dynamostraat 4, 3903 LK Veenendaal, The Netherlands.

Initially the machine is used as a manual spinning lathe and in this learning mode it memorises exactly the action that is being carried out by the operator—where, when and for how long.

As soon as a satisfactory product has been made by the operator the machine is switched to the copying mode, whereupon it will turn out the same part indefinitely.

The random access memory has a playing time of either five or 10 minutes and it stores all the main machine functions such as main motor, spindle brake, tailstock and at the same time the path which the spinning roller follows as a result of the movement of the two slides.

Contents of the RAM can be held on tape as a back up, as can many other programs—any of them can be loaded into the RAM at any time to make a particular part.

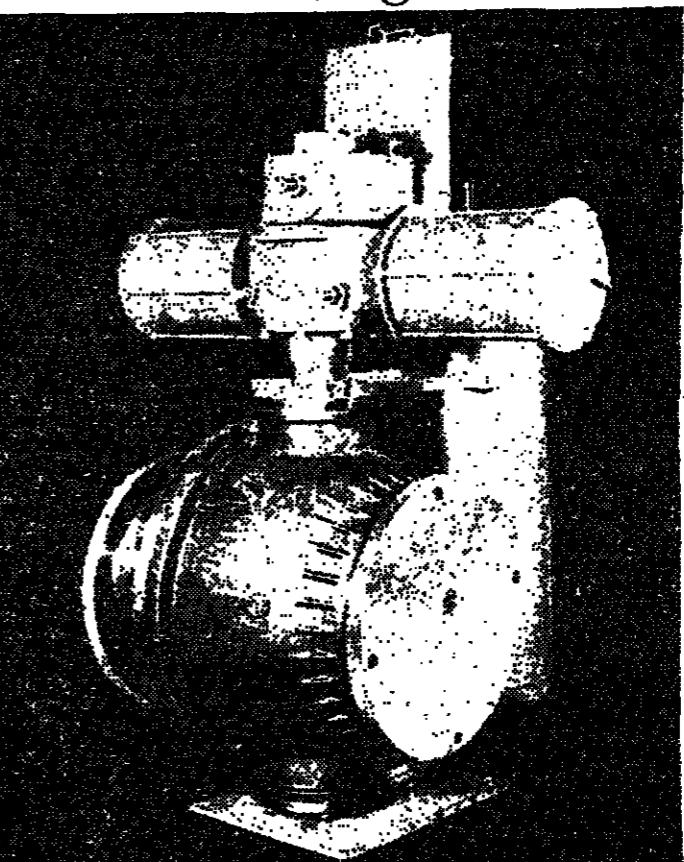
Automatic boiler ignition

AN AUTOMATIC ignition system for solid fuel boilers has been announced by Joshua Bigwood and Sons, in Wolverhampton.

The system comprises an electric motor-driven hot air blower with a heater element, hot air converting tube and a special nozzle for carrying the air and an electronic control unit.

The aim is to make coal fired boilers simpler to ignite so that they are more competitive with oil and gas models and require little manual supervision.

A valve for all gases



RAIL VALVES, claimed to surpass all international fire tests with sealing characteristics from minus 200 degs C to 1,000 degs C have been introduced by Flexitalic International Valve Engineering. The valves, say the company, can deal with hydrocarbons, furnace gases, superheated steam, motion lead, and a variety of other chemicals. Full details are available from Flexitalic, Longmore Avenue, Bentley Mill Industrial Estate, Walsall, West Midlands (0922 20433).

GENERAL MINING UNION CORPORATION GROUP**ANNUAL GENERAL MEETINGS**

The Annual General Meetings of the unincorporated companies (all of which are incorporated in the Republic of South Africa) will be held at Union House, 7478 Marshall Street, on the date and times mentioned below:

Name of Company	Date and times of meetings
Unisel Gold Mines Limited	Friday 22 January 1982 at 2.30 p.m.
Klasse Mines Limited	Friday 22 January 1982 at 3.00 p.m.
Winkelhaak Mines Limited	at 10.30 a.m.
Leslie Gold Mines Limited	Wednesday 23 January 1982 at 11.00 a.m.
Bracken Mines Limited	Wednesday 23 January 1982 at 11.30 a.m.

per annum GENERAL MINING UNION CORPORATION (UK) LIMITED London Secretaries L. J. BAINES

LEUMI INTERNATIONAL INVESTMENTS LTD.

U.S.\$75 MILLION GUARANTEED FLOATING RATE NOTES 1986

The interest rate applicable to the above notes is 10% above the London Interbank Offered Rate (LIBOR) nominal to US\$759.92 per

US\$10,000 nominal and to US\$10,000 per note.

Interest will be paid on Tuesday 29 June, 1982, on presentation of coupon No. 5.

BANK LEUMI TRUST COMPANY Principal Paying Agent.

ANHEUSER BUSCH INTERNATIONAL 11% GUARANTEED BONDS DUE 1990

Notice is HEREBY GIVEN of the availability of the above bonds and statement of income and retained earnings of Anheuser-Busch International Finance Co., Inc.

Annual Report to shareholders of Anheuser-Busch International Finance Co., Inc. for calendar year 1980 will be presented at the offices of Manufacturers Hanover Trust Company, 30 Broad Street, New York, NY 10004, on Friday, December 16, 1981.

FLOATING RATE NOTES OF THE TOWN CC 01-734 5051.

For residential and commercial developments.

Interest rates range from 10% to 14%.

Interest is payable quarterly.

Interest is payable quarterly.</p

THE MANAGEMENT PAGE

A culinary enterprise à la franglaise

David Freud on the teething troubles of an unusual restaurant

SETTING UP a small business of any kind is hard enough; setting one up on the top of a very large and very cold mountain in a foreign country hardly bears thinking about. But that has not deterred two English women, Maureen Bell and Liz Andrews, from opening a skiers' restaurant at La Plagne, one of the French purpose-built resorts in the Haute Savoie.

Not surprisingly, as late-comers, they did not enjoy the pick of sites. During the summer their restaurant serves as a shepherds' hut—cheese-making equipment and all. It lacks most basic amenities, including running water.

While the two women had been most worried about the paperwork and other formalities when they first thought about opening "Le Kitchen," they were able to take most of these hurdles in their stride. All the real headaches have stemmed from their site!

Both have long experience of operating in ski resorts. Maureen was formerly the public relations officer for a ski package company, while Liz had been a representative for several years—working in La Plagne itself in the winter of 1979-80. With Liz on the spot, the tortuous negotiations for the use of a hut could be carried out with the local commune. It was not until October of 1980 that the go-ahead was given.

After that the first step was to obtain Cartes de Sejour, residence permits to which citizens of the EEC are entitled. They then had to be registered as Commercants for a few hun-



Small Business

dred francs and be licensed to trade. After that, they went to the local VAT office to obtain Petit Licence No. 1, which allows them to serve food and accompanying alcohol. A licence to run a bar would have been much more difficult to get since the number of these is strictly controlled.

Formidable

With the licence in their pocket they were ready to start operating—or nearly... They needed a bank account—and asked the local bank to open a joint one in their names. However, this request was turned down on the grounds that they were not married and the only alternative was to open a commercial account. Since such an account requires consent from France's central bank, the form-filling requirements were, at their most, formidable.

Meanwhile they had got to work making the two-roomed hut presentable—insulating, whitewashing, building a terrace and a lean-to against the door. All the kitchen equipment had to be hauled up before the snows came by heavy vehicle.

During the winter, everything has to be carried up the mountain on someone's back. One of the original motives for setting up the restaurant was to ski—but the only opportunity the women get is when they take the pompos-lift up the mountain, heavily burdened with rucksacks and ski over to their restaurant.

With food, wine, mineral water and gas cylinders to be carried up the mountain—and rubbish down again—they employ the services of a full-time "humper."

Cold is a major problem. They have a wood-burning stove to keep the hut warm during the day. But at night the temperature often drops to -10°C below zero.

So everything freezes—and there is always a morning when the gas cylinders have got to be nursed into working properly.

Quite apart from the cold, the unpredictability of the weather causes headaches. Food is prepared the day before consumption and ordered the day before that. And forecasting weather two days ahead in the mountains can be a hazardous business.

On a sunny day the terrace can be choc-a-block with perhaps 50 or more free-spending skiers.

In a blizzard, lunchtime may see a sole pisteur sheltering in the hut. It is not surprising that the two have

tended to err on the cautious side—and have run out of food on busy days...

So the first season did not show startling returns. Having spent their savings of about £6,000 at the beginning of last winter, the partners' average gross take was a little over £100 a day, with good days producing perhaps £250, although these were rather few and far between. They ended the season with perhaps £3,000 in the bank—and some rather unpleasant bills that caught them by surprise. Even though they had paid over FF 4,000 in VAT during the season, they are still left with a bill for a further FF 8,000. At 17 per cent of turnover, the VAT demand soon mounts up.

The second unpleasant surprise was the Social Security contribution, which the two must keep up for the whole year, even though they are working for only four months in France. (They spend the summer working in Greece.) Last season the joint bill came to FF 14,000. Nor was this all.

Having managed to cope with the bureaucratic French lan-

Valuable viewing

BY TIM DICKSON

WOULD-BE small businessmen could profit from tuning their TV sets to ITV on Sunday, January 24, when the first in a new seven-part Yorkshire Television series called "Be Your Own Boss" will be shown.

The most impressive feature about this initiative is the back-up material which has been prepared. Anyone interested will be sent a free regional information pack (mainly a list of useful local contacts) and, if he or she is still keen enough to part with £5.95, a "Be Your Own Boss" kit as well.

In March or April (after the series has ended) viewers will be invited to one of the many local "events" being organised round the country to follow up advice offered on the small screen.

Ian Laughton, of the National Extension College, a non-profit making organisation which has been active on the small business front in the South West and which is closely involved in the research says these one-day sessions will vary in content from region to region. Most are being organised by local authorities and enterprise trusts. Lloyds Bank and Shell UK have together put up £54,000 towards the cost of the project.

We hope as much as anything that a lot of people who might otherwise throw away their redundancy money will see the many problems involved in setting up their own business," says John Kirkwood of Lloyds.

A NEW film, aimed at encouraging people to start up in business, is currently being planned at Video Arts. John Cleese will play the star role and Antony ("Yes Minister") Jay is writing the script. Production is not expected to be completed until after Easter.

Video Arts is well known for its management training films and the new project can be expected to be the usual combination of entertainment and instruction. An 18-minute film on factoring produced by the company for International Factor recently won the Gold Award in its class at the New York International Film and Television Festival.

EMPLOYEE WELFARE

Fighting flab to mutual benefit

WHEN a company claims that its workforce has been made "leaner and fitter," it generally means only one thing nowadays: that it has got rid of some of its employees. The phrase has become a euphemism for

pulleys, wall bars, dumb-bells and a loudspeaker system. Changing rooms are equipped with showers, hair dryers, soap and small lockers.

Canada Life is convinced that the cost benefits of its fitness programme far outweigh the expenditure.

Following the 1977 research project, it was found that the economic gain alone from decreased absenteeism was sufficient to offset the programme expenses. The gain from lower turnover was also substantial: for every new employee, hiring and training costs were estimated at an average of \$6,250.

The research was carried out using two Toronto insurance companies—one with a fitness programme and the other with no organised fitness activities. The two companies supplied data on, for example, absenteeism and employee turnover.

Hiring and training costs have also been reduced because staff turnover among the "press-up brigade" has been cut from 15 per cent to little over 10 per cent. This is a far sharper drop than in the national rate which has been reduced by the economic recession.

Canada Life first launched what it calls its "fitness and lifestyle" programme in 1978 at the conclusion of a Government-sponsored research project into the advantages of having a fitter workforce.

Nearly half of the company's 1,200 head office employees, including managers, volunteered to take part. Today, the number has dropped to around a fifth of its expanded workforce of 1,500, although there is an additional 10 per cent of employees who participate in other programmes such as self-defence classes for women, nutrition counselling and anti-smoking clinics.

Comment the researchers: "The economic benefits to the experimenting company were quite clearly defined, and senior management as well as medical personnel at Canada Life have consistently expressed their enthusiasm with the research and programme results." They conclude that a company-sponsored programme can only enhance its corporate image and result in improved management-employee relations.

Arnold Kransdorff

Bank calls in first loan guarantee

AT LEAST one banking institution is believed to have filed a demand with the Department of Industry for the refund of a loan under the Government's small business loan guarantee scheme.

This follows the failure of one of the small businesses backed in the early days of the scheme in the summer.

Most of the major clearing banks and institutions which joined the scheme at that time are now understood to

have had failures although they have not yet all lodged a demand for the 80 per cent of the loans guaranteed by the Government.

The total of loans committed has now topped £60m, following a rush of business just before Christmas.

If the rate of approvals does not decrease, the £100m so far authorised by the Government will have been allocated by late March or early April. The Govern-

ment is then expected to release the third of the three £50m tranches originally provided for the scheme.

The first loan has now been approved for one of the ten foreign- and British-owned merchant banks admitted to the scheme last month.

Arranged by Bank Leumi, the loan is for £25,000 and has been given to Michtron Technology, an expanding chemical apparatus maker.

The original requirement was that projects should be in manufacturing and provide a minimum of 25 jobs in

a two-year period.

John Elliott

Training aid extended

THE Department of Industry's In-Plant Training Scheme for companies in the Assisted Areas has been given a boost. Projects of any size, where training for a new skill is essential, will now be eligible for financial help while service industries and companies in Intermediate Areas can also apply.

Eligible costs are the basic wages of trainees and instructors, travel and subsistence expenses where training takes place away from the normal place of work, and the net cost of materials.

The original requirement was that projects should be in manufacturing and provide a minimum of 25 jobs in

a two-year period.

John Elliott

INTERNATIONAL BANK FOR WEST AFRICA LIMITED

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Balance Sheet as at 31st December, 1980

EMPLOYMENT OF FUNDS	1980	1979
Liquid Assets	N'000	N'000
Cash Reserve with Central Bank	247,713	158,376
Loans and Advances	5,179	4,059
Other Assets	370,818	257,546
Fixed Assets	189,843	180,720
	5,220	3,819
N818,773	N604,520	
15,000	15,000	
10,821	7,944	
9,050	3,420	
663,255	469,473	
150,647	108,683	
N818,773	N604,520	
N406,015	N201,010	
N1,224,788	N805,530	

Acceptance, Guarantee and other obligations for Account of Customers (and Customers' Liability thereof)

Balance Sheet Total



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P.M.B. 12021
Lagos, Nigeria
Tel: 664135
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663608
663663

Telex: 21345 IBWA NG
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Tuesday December 29 1981

Agenda for Mr Biffen

FOR UK trade ministers, textiles was the main issue in 1981. On a practical level this has meant lending support to the renegotiation of the international Multi-Fibre Arrangement in a more restrictive form to hold down the sales of developing countries in the EEC. The broad shape of the new MFA emerged just before Christmas.

On a more general level this concentration on textiles has shown UK trade policy at its most defensive, aiming not to open up the international trading system but to make more permanent an arrangement which defies the basic disciplines of that system, as they are laid down in the General Agreement on Tariffs and Trade (GATT).

Advantage

During the coming year the UK Government should take its trade policy off the defensive and gear its approach to opening markets; at home, the market itself should remain open. Mr John Biffen, Trade Secretary, should use his own words as the starting point. "I have few doubts that given this country's established strength in and exceptional dependence on overseas trade, there is a clear balance of advantage in our continuing to support the maintenance of the liberal trading system which has brought the world such unprecedented economic benefits during the post-war period," he said in a speech earlier this month.

Following through this statement poses a number of tasks for Mr Biffen in 1982, both on domestic and international levels. At home it will be important to align his approach to trade with the review of objectives. Mr Patrick Jenkin, Industry Secretary, initiated in his department. Mr Jenkin's statement that he is "not interested in going down the road of protectionism or subsidy" will mean very little if Mr Biffen accedes to the demands of every industry hurt by competition to close the UK borders. This in turn leads to the question of relations with Japan, a thorny issue which will be just as vexatious in 1982 as in 1981.

Mr Biffen is quite right to be concerned about the strength of Japan's exporting capacity in isolated sectors—cars, electronics and so on. But this strength will not be eroded by

This raises two specific questions for Mr Biffen. The first relates to liberalising trade in services. So far the UK, in spite of its strength in the services area, has no clear view of what it would like to achieve in it. Britain's lack of preparedness is not unique, but Mr Biffen should hasten the study. One full-time official working on the problem at the Department of Trade is not enough.

Second he will have to think again about GATT's Article 19, the safeguards clause. As present this cannot be applied discriminatory—a country hurt by a surge of imports cannot single out a supplier. If the article is to be rewritten to allow more selective safeguards, as some in the EEC would like, Mr Biffen should see that safeguards are applied only after a public inquiry, only for a limited time and be subject to international inspection.

Little to cheer the ratepayer

FOR MORE than two years now Mr Michael Heseltine, Environment Secretary, like the wolf in the children's fable, has been huffing and puffing but failing to blow local authority spending down.

He has now unveiled the latest of his many attempts to persuade the 456 councils in England and Wales that expenditure and rates must fall—not least because a large part of this Government's credibility rests on "doing something" about local government.

In the two years since Mr Heseltine, with the best of intentions, introduced his block grant, it has become clear that the two main aims of the new system have failed. On the one hand, it is neither simpler nor obviously fairer than the one it replaced; on the other, it has not succeeded as an instrument for controlling the overall levels of local authority expenditure.

In our view, the attempt by central government to control local authority spending was misconceived. What central government can do—and what Mr Heseltine now seems to be concentrating on—is to influence that expenditure, while leaving the final levels of town hall spending to the locally elected councillors.

This distinction between influence and control has been a hard lesson to learn. But one positive benefit of some of the false starts of the last two years has been that councillors, council officials and ratepayers are now much more conscious about the consequences of spending decisions and councils have been forced to tackle the value-for-money issue seriously. There is still much scope for the Government to put the spotlight less on levels of spending and more on the quality of that expenditure. Much of the good work on this front has been overshadowed by the creation of an adversarial atmosphere, as punitive action for missing unrealistic targets has been coupled with increasingly severe measures against a local government system which is proving remarkably strong and resilient.

Local autonomy means, and should continue to mean, the freedom of local councils to fix their expenditure and service levels. The Government's legitimate interest is in the

"TEC tragic events in Poland have been precipitated by public and secret pressure from the Soviet Union. It is coincidence that Soviet Marshall Kuklikov, chief of the Warsaw Pact forces, and other senior Red Army officers were in Poland while these outrages were being initiated.

"And it is no coincidence that the martial law proclamations imposed in December by the Polish Government were being printed in the Soviet Union in September."

What President Reagan was saying in his speech just before Christmas was that the West must not set back and wait for the arrival in Poland of Russian soldiers with snow on their boots and Kalashnikovs in their hands. The situation demands a far more positive response.

Soviet soldiers may still come if the Polish army is not able on its own to subdue the 36-million-strong Polish nation. But even without their uniformed presence the fact is that the Polish army has already created the conditions whereby the essential control of Polish institutions is ripe for takeover by Soviet "advisers" and secret policemen armed with nothing more outwardly dangerous than homburg hats and briefcases full of detailed instructions for purge and control.

For despite the protestations of good faith by General Jaruzelski the fate being reserved for Poland is much more likely to be the destruction of Solidarity, the purge of reformers within the party and other institutions, the imprisonment and emasculation of the intelligentsia and the muffling of the church than the promised continuance of reforms.

After all the real secret rulers of Poland refused to allow them when Solidarity was a 10m-strong pressure group backed up by the bulk of Polish and world public opinion, a relatively free Press and a powerful church. What chance is there now with so many illusions smashed?

If that is the real future now facing Poland—and the experience of Hungary in 1956 and Czechoslovakia in 1968 argues strongly that it is—then the West faces some painful choices if it seriously wants to influence not only future developments in Poland, but also East-West relations in general.

The West has already ruled out the use of force to "defend" Poland. This leaves economic and financial sanctions which are both double-edged, in that they hurt both sides, and useless, unless applied by the West as a whole. The most difficult problem of all is probably that facing western bankers who have \$27bn of debt to Poland outstanding.

But even before discussing the nature of sanctions the West has to make up its mind on another basic question—against whom are they to be applied and with what aim? After the invasion of Afghanistan the U.S. and the West in general decided that

particular cited their own special interest in maintaining Europe as an island of detente between the Soviet Union and not its Warsaw Pact allies. In the Polish case, however, most governments are reluctant to take actions which would hurt the Polish people.

It was two years ago this week that Soviet tanks and troops began their invasion of Afghanistan. President Carter saw it as the first extension of Soviet power by military means beyond the limits of global power-sharing agreed at the three-power conference in Valta in 1945.

The U.S. Government reacted quickly. It suspended all grain shipments over and above the 8m tons annual minimum stipulated in the U.S.-Soviet grain agreement. It also embargoed high technology exports. And it banned U.S. sportsmen from participating in the Moscow Olympics.

President Carter also tried to get Western Europe and Japan to follow the U.S. lead in order to put concerted western pressure on the Soviet leaders. But he failed, largely because most West European governments, led by West Germany and France, interpreted the Soviet action as a defensive move aimed at securing its vulnerable southern flank and not as an attempt to make a strategic advance towards the Gulf.

The Americans suspected that this benevolent interpretation of Soviet motivation also masked a deep European reluctance to jeopardise lucrative economic and financial links. The Europeans scarcely demurred. They pointed out that Western Europe had far more to lose in this respect than the Americans.

The West Germans in

THE POLISH CRISIS

Solidarity: a test for the West

By Anthony Robinson, East Europe Correspondent



President Reagan faces a tough struggle to persuade other western leaders to impose sanctions on the Soviet Union

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The West Germans in

particular cited their own special interest in maintaining Europe as an island of detente as well as U.S. vital interests. It was against this background that the U.S. electorate dumped President Carter and elected Ronald Reagan on a ticket pledged to make America strong and respected again. That is still the mood in the White House, and still, as far as can be judged, the mood in America. It is also the mood in which America is facing up to the 21st century.

The Siberian gas pipeline is so important to the future of the Soviet economy that, with hindsight, it may well have been a major factor behind the 16-month delay in applying the kind of repressive measures now being used to crush Solidarity. It is perceived by the Soviet leaders not only as a source of hard currency but also as a vital part of their overall political strategy. This is aimed at increasing Soviet influence in Western Europe, and especially in West Germany, and of gradually weakening the trans-Atlantic links between the U.S. and Europe. By his state visit to Bonn, only weeks before the imposition of martial law in Poland, Soviet President Leonid Brezhnev underlined how highly the Soviet Union values its political and economic links with West Germany and boosted Chancellor Helmut Schmidt as the "honest broker" between East and West.

With more at stake than any other western country it is not surprising that West Germany has been deeply reluctant so far to "dramatise" the Polish crisis. It was also reportedly the least enthusiastic supporter of the proposals for a united western front and western sanctions against the Soviet Union.

This made it easier in turn for seven West European countries of which West Germany was the most important, to resist U.S. pleas and go ahead with plans to finance and equip the gas pipeline from Siberia which will not only increase West European dependence on Soviet energy imports but far more importantly provide the Soviet Union with a new, large and growing hard currency income well into the 21st century.

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In sum the initial confused and low-key Western response to the crisis in Poland has given the Soviet leaders the satisfaction of seeing the suppression of Solidarity by Polish forces and the added bonus of what could yet develop into an angry and damaging crisis within the Western alliance.

It would be deeply ironic if the crushing of Polish freedoms consolidated the Soviet Empire while provoking deep divisions which weakened U.S. attempts to forge greater Western unity. But failure to agree a concerted Western policy could do just that—and at a time when the economic crisis within the Soviet bloc is now so acute that it is more vulnerable than it has ever been to any concerted Western action to halt the gas pipeline and embargo grain sales, high technology exports and fishing and aviation privileges.

The Soviet Union has probably been encouraged in this belief by the fact that the first sanctions to be announced have been against the Polish Government and also revealed a split between the ESC which decided to go ahead with subsidised grain shipments and the U.S. President Reagan has decided to suspend such shipments as well as halting Exim Bank credits, high technology exports and fishing and aviation privileges.

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In a way the West German reaction to date has not been essentially different from the original response of most

The future: a chance to write the screenplay

Did you get the train set you were hoping for? And some nice kitchen units in the sales? Jolly good. But, as we return to our desks ruddy-faced and plump with pudding for that awkward little limbo before the fun starts again at New Year, time to cast what we laughingly refer to as our minds forward for a change. What is written in the tea-leaves, or glimpsed in the crystal ball? What does the future hold?

Nevertheless, many inner city problems revolve around expensive services—education, social services and housing. To be asking for cuts of 7 per cent from most of inner London, Bristol, Newcastle, 14 per cent from Merseyside and 23 per cent from West Midlands seems a little perverse given the new sympathy for urban problems. These targets are likely to prove unattainable within a single year.

Two main tasks await Mr Heseltine in the New Year. First, since this month's green paper has shown that there are no better alternatives to domestic rates and many worse, the need now is for a method of updating the rates into the sensible tax they once were.

Second, he must pursue the aim of making ratepayers and electors more aware of the consequences of spending decisions, particularly each penny increase at the margin. Ideally, the ratepayer should pay the lion's share of the costs of local services. One possible option might be to remove the major cost element—education—as a ratepayer burden and to finance it separately through central taxation, independent of the local government finance system.

This distinction between influence and control has been a hard lesson to learn. But one positive benefit of some of the false starts of the last two years has been that councillors, council officials and ratepayers are now much more conscious about the consequences of spending decisions and councils have been forced to tackle the value-for-money issue seriously. There is still much scope for the Government to put the spotlight less on levels of spending and more on the quality of that expenditure. Much of the good work on this front has been overshadowed by the creation of an adversarial atmosphere, as punitive action for missing unrealistic targets has been coupled with increasingly severe measures against a local government system which is proving remarkably strong and resilient.

Local autonomy means, and

should continue to mean, the freedom of local councils to fix their expenditure and service levels. The Government's legitimate interest is in the

Economics, says the answer is yes, because the point of the forecast is not to look at business cycles, but beyond them to underlying trends. The study starts from basic long-term determinants, such as demographics. "We feel," says Rooley, "it is a useful exercise because long-term trends can be assembled, and a sensible story can be told."

The Editor of the Financial Times will select the winning entry, and his decision will be final. Send your wild surmises to the Editor, Financial Times, Bracken House, Cannon Street, EC4P 4BY and mark the envelope "Forecast".

It would be a little steep to start asking you to forecast the future from scratch. So to make things a little easier, we have organised a grand divinatory contest in the form of a multiple choice "examination". What want from you is an informed guess at the pattern of British economic development for 1982, taking into account key indicators such as gross domestic product, consumer spending, exports and so forth.

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Local autonomy means, and

Men & Matters

when the awful truth will be told. And what glorious prize for the entry which gets nearest to the official Government version of the outturn for 1982-83? We think a case of champagne should be ample reward.

The Editor of the Financial Times will select the winning entry, and his decision will be final. Send your wild surmises to the Editor, Financial Times, Bracken House, Cannon Street, EC4P 4BY and mark the envelope "Forecast".

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Local autonomy means, and

West

BRITAIN'S SMALL HOTELIERS

So you want to run a hotel

By Arthur Sandles

IN THE hammock of euphoria that hangs between Christmas and the New Year, it is tempting to ponder the attractions of never actually returning to the January gloomstone. Dropping out may be less fashionable these days than even hanging on is something of an achievement, but there are still those who yearn for the independent life.

If such there be then they should have been fit on the wall at a gathering of a group of owners of several small British enterprises a few days ago. There is the symbiotic setting of the Chewton Glen hotel in the New Forest where the only flies are metaphorical, this family of family businesses met to discuss 1981's fate and what the future holds next year.

This was a gathering of the proprietors of some of Britain's finest smaller hotels. They are the properties whose very existence depends on a continuing demand for excellence—the Royal Arms at Broadway, the Royal Crescent in Bath and, of course, Chewton Glen itself. For all of them the winds of economic hardship are blowing. And the snow and sub-zero temperatures in the New Forest conspired to provide a suitable background.

The occasion in question was the annual meeting of the Prestige Hotel group—an organisation of about 30 hoteliers. (The number fluctuates for reasons that will be outlined later.) It was formed some years ago as family hoteliers, particularly at the top end of the market became alarmed by the growing sophistication of the major hotel chains.

For some members of the group it was a harrowing time. After a couple of days of agonising, the meeting agreed to endorse moves that mean some of their number will be pushed out into the cold. The Chewton Glens of this world—the hotel is owned by the Skan family—have enough financial muscle and hotel-keeping expertise to weather what have been a tricky couple of years—but not everyone is in the same boat.

"Some people have cut staff to such a level that they are just not good enough," says Mr Richard Edwards, chairman of Prestige and the man who runs the four-star Grosvenor Hotel in Chester for the Duke of

Westminster. Prestige has responded by upping rather than lowering standards. Prospective members must score at least 70 per cent in the Egon Ronay league tables—but they may be less fashionable these days than even hanging on is something of an achievement, but there are still those who yearn for the independent life.

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Mr Terence Holmes of the Stafford Hotel: four marketing trips this year

more efficient. But we have not got any help at all from the Government."

He points to all the traditional housekeeping items such as heating, lighting, rates, telephone, postage, and NHI contributions that have rocketed. "Our gas bill is now over £20,000 a year, up by 140 per cent." Mr Skan, who says that earlier this year he was feeling depressed about the future but has now returned to his (cautiously) optimistic self,

thinks anyone considering a plunge into hotel ownership as an escape from City life should think twice. "It can be very difficult."

Some of his less prudent colleagues entered the recession already deep in debt. Many smaller hotels found the new stringent fire regulations were a considerable financial burden.

"In the summer I feared for people who were overborrowed," says Mr Skan.

The running costs of a quality

hotel are enormous. It is not like a motel where a few chalets can be shut for the winter. Mr Terence Holmes, managing director of London's cosy opulent Stafford Hotel (owned in a somewhat odd piece of diversification by Costain and tucked away in a discreet corner of St James's), has 130 staff to look after 60 rooms.

Mr Holmes has made four marketing trips this year to the U.S. The Stafford's technique is to get regular customers to

allow the hotel to use their houses in the U.S. for small dinner parties. It seems to work. This year, unlike almost every other hotel in the country, the Stafford reckons that both its overall occupancy and its American business rose.

A glance at the general figures demonstrates just how unusual this is. In the first seven months of 1981 room occupancy in the more expensive hotels in London fell from last year's level of 67 per cent to 60.7 per cent. In the country side the fall was from 55 per cent to 48.6 per cent.

The situation drove brokers Vickers da Costa to comment:

"The recession is proving longer than expected. Thus, although one is seeing no bankruptcies, properties still come on to the market, from private and corporate operators alike, who are seeing the pinch." But, in common with the hoteliers themselves, the commentators take the line that still people will want to get into the business because profits will bounce back when the hotel guests return.

Meanwhile the problems of a slack market are hitting independent hoteliers at the lower-priced end of the business as much, if not more, than at the rarified atmosphere of Prestige group members. "Falling occupancies and fierce competition on room rates are forcing many of London's smaller independent hotels to re-examine their marketing activities not just to stay profitable but simply to survive in the current economic climate," says the London Tourist Board.

The Board, along with the British Tourist Association, is gently herding hotel-keepers into marketing consortia and co-operative sales efforts. Probably London's biggest success has been the formation of the Sussex Gardens hotel group three years ago. The consortium now has 33 member companies and includes 12 hotels in Bayswater, 18 in Kensington/Chester and 18 in Bloomsbury.

Prices range from £5.25 to £13.15 a night per person with the hotels agreeing on a common tariff and a single brochure, London Is Good Value Hotels, of which 300,000 copies in four languages have been printed.

Lombard

Goodhart's Law in reverse

By Samuel Brittan

WHO IS Charles Goodhart? A senior economist at the Bank of England. What is Goodhart's Law? Roughly, the inflation indicator becomes distorted once it is doctored as a policy target. If then ceases to have its old significance.

The U.S. Fed found this to be the case with its own narrow money definition, which it has had to modify several times as the earlier ones ceased to give an adequate measure of monetary growth. The difficulties with Sterling M3 have been notorious. In 1978-80 when it was enforced by means of the "corset" penalties on the expansion of bank deposits, it gave an exaggerated idea of monetary squeeze. In 1980-81, on the other hand, it gave an exaggerated idea of monetary ease, when a good deal of monetary evidence pointed to a tight monetary squeeze.

Strategy

Dr Goodhart himself is oddly reluctant to take much credit for his Law. He maintains that it is just a useful rule of thumb. He thinks of it as being rather like Murphy's law: If anything can go wrong, it will. He should not be so modest. The spotlight his "Law" has received is more likely to attract attention to his more technical writings than the other way round.

But to come back to the Law

I have an extension to suggest. What would happen if

the Chancellor of the Exchequer

abandoned the formal claim

that his financial strategy was

centred on Sterling M3 and

switched to one or more other

indicators? This is being urged

by some of the strongest

supporters of the financial

strategy who wish to restore its

credibility. You can bet your

bottom dollar that as soon as the

Government stops making

Sterling M3 its official target,

and deprive its critics of the

many teasing opportunities

which it presents, Sterling M3

would start to become important again.

Despite the distortions of the past year or two you can be sure that if Sterling M3 continues to

rise at near double digit rates for the next four or five years, under a regime of benign neglect, inflation would take off too. To put it the other way round; if inflation rate were to resume its downward course, it would be found that Sterling M3 had done the same—provided that it were no longer the object of anxious monthly attention.

What I have just stated is an instance of "Goodhart's Law in Reverse." Once an indicator ceases to be an official target, it resumes its former role as a due to the future behaviour of the economy.

Neither the law nor its reverse statement is really so mysterious. Over a period of years most financial variables rise together. They may do so at slightly different rates, but any of them examined carefully in the light of its past history and current market developments, will give a broad indication of the likely inflation rate. If, however, one is singled out for control, it is likely to be distorted both by official efforts to make it look very low, and by market attempts to bypass whatever penalties and deterrents the central bank has imposed, in its control efforts.

The moral is neither to stick with Sterling M3 alone, nor to abandon monetary objectives. It is to focus on a quantitative statement of the ultimate aim of the exercise, which is to regulate over several years the trend of total cash spending—measured by money GDP or any other aggregate which may be preferred. Policy makers should then be free to set intermediate targets for a cocktail of financial variables, whose composition and size could be varied in the light of their relation to the ultimate objective.

There is no one magic number which will provide a substitute for studying what is actually happening in financial markets. But equally no amount of pragmatic study will help policymakers who take too short term a view, who are befuddled about what they are really trying to achieve or refuse to think in terms of numbers.

'I could not stand the commuting'

It was 10 years ago that Mr Nigel Vere-Nicoll left his City stockbroking desk and prepared for the plunge into hotel-keeping. Today, wiser but certainly happier he runs two hotels, one of which, the Johnstone Burn House 15 miles south of Edinburgh, has shot from scratch to awards and commendations in a year. Counted into the cost of what he now describes as "an immensely satisfying life" is a brief one-hour Christmas spent with his family. In hotel keeping the guest came first.

Vere-Nicoll went into hotels via a couple of years of self-taught training at the Merrie and Quaglino's in London. With the proceeds of selling his Sussex house he bought the Knockinna Lodge at Portpatrick where he and his wife lived above the kitchen. He had left a £7,000-a-year job with considerable prospects (it was 1972 remember). He was 25. "I could not stand the commuting and the job was horrid. I looked at the 50-year-old beside me and thought of the next 30 years doing the same thing. So I gave it up... but I gave it up for absolute hell."

Vere-Nicoll found what others have found before and since. "I had never worked so hard in my life." Receptionists put their hands into the till; chefs were washed out to sea; and, more recently, gas boilers blew up. "But we did extremely well, we won lots of awards."

Vere-Nicoll saw the writing

on the economic wall in the late 1970s and decided that a country house hotel nearer a major city would be a safer bet in a post-oil crisis world. With 49 per cent support from the Scottish Tourist Board, he sunk £250,000 into the Johnstone Burn House—11 rooms and again a reputation for service and cuisine.

The House was built in 1625 and even here Vere-Nicoll hit problems—previously hidden dry rot, a change in the economic climate and soaring interest rates: "The sums were suddenly all wrong."

On the opening night his fourth child was born. Father rushed mother to Edinburgh, attended the birth, and returned to his first-day guests

within two hours. In fact the first year (opening day was June 19, 1980) went far better than he had feared. "The most difficult time for any hotel is the first two years. You are in no guides. No one has ever heard of you. It is no good staying in the hotel. You have got to go out and sell. I know that now."

If it is any comfort for would-be droppers out in the Vere-Nicoll mould, he was fully booked for Christmas and well into January. But, even now, there are worries. "With all this snow, people are ringing up at the last minute and cancelling. The hotel business is not like manufacturing. You always know if you are doing well."

Letters to the Editor

Promoting the voice of industry in Parliament

From the Parliamentary Affairs Officer, Institute of Directors

Sir—This institute shares Mr Nicholas Mendes's concern (December 10) that there should be among members of the House of Commons men and women who can add their "leavening of industrial common sense to the ever increasing volumes of hot air." The question, however, of whether or not this institute and similar bodies should sponsor members of Parliament is not so clear cut.

It is first necessary to distinguish between indulging in party politics and taking a legitimate interest in politics generally. Mr Mendes clearly called for employers' organisations to do the whole hog in party politics as such.

We have always believed that our interest should be in policies, not in politics. Thus we suggest and seek Parliamentary support for policies which will create the sort of free enterprise climate in this country which we believe provides the best chance of improving

the prosperity of its inhabitants. Our aim is that such policies should be pursued: our support goes to whichever Party or group of politicians pursues them.

We have always rejected sponsorship in the generally accepted sense, where MPs are paid a fee to look after the interests of a particular organisation. Not only because, with Edmund Burke, an MP should indeed must be a representative of all the people in his constituency, and not merely a delegate. MPs should never become the paid hacks of a particular interest.

It is true that many MPs are sponsored. The official Parliamentary "Register of Interests" (of MPs) is a recognition not only that such support exists but, more important, it recognises that there is a danger to Parliamentary democracy if such arrangements get out of hand.

The most profitable form of support which industry can give members of Parliament is to ensure that employees are given

every assistance if they wish to seek election.

Industry should consider supporting the excellent work of the Industry and Parliament Trust which provides sitting MPs with the opportunity to obtain first-hand, if limited, experience of "the pressures and problems which face today's managers."

The Institute of Directors in common with similar bodies maintains effective lines of communication with members of both Houses of Parliament, led in the Commons by Mr Michael Grylls, MP, in order to provide information and briefing on matters of interest to industry and commerce. These politicians are not all members of the Institute of Directors, and those that are receive no remission of their subscriptions in return for supporting our cause. They are thus free to support or confound us, depending upon which we put our case to them. This keeps both us and them on our toes!

P. B. D. Bunyan,
116 Pall Mall, SW1.

is not the correct educational vehicle for the totality of students admitted at present.

The same extreme stance can be seen in the outright opposition frequently expressed to staff redundancies. The taxpayer in me knows that the teaching work could be done well with fewer staff; the cut in this case falls in the area of research. Screams of anguish heard at this point should be ignored; the amount of research time is going to be diminished somewhat, not axed completely, and who can say that this is a disaster rather than a regrettable necessity? I am not as yet willing to gather, in the market for received wisdom of the kind which links lots of research activity with good undergraduate teaching.

Far better, it seems to me, is to steer the middle course. The Government has taken a view that there is overprovision of University places at a time when many other important activities are competing for scarce resources. The cuts do not seem to me to verge on the ridiculous, especially if savings here perhaps enable other schemes benefiting other groups of young people to get off the ground. Let the Association of University Teachers start investigating seriously schemes which are financially attractive to the younger academics who feel confident of starting a second career if they should leave the ivory tower. If we do not rule out the possibility that an academic degree course

as realistic, five out of six applicants will gain admission in 1983-84. Looking round the first-year intake each year, I could not truthfully say that more than 80 per cent of them show enthusiasm, motivation and aptitude. I do detect signs of drift and apathy more commonly than I would wish. Put some of this down to deficiencies in teaching and in course design if you wish, but do not rule out the possibility that an academic degree course



THE JOURNAL OF GERMAN MANAGEMENT

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Forum für Unternehmer und Führungskräfte

Hazel Duffy examines sale of textile machine side by Sears Holdings Market expected to appreciate move

THE ANNOUNCEMENT by Sears Holdings on Christmas Eve that it has sold off one of its troublesome textile machinery companies and is in the process of selling off another two, plus the sale of a fourth, brought no response in a stock market which had its mind on more pressing festive priorities. Given more time to reflect on the implications of Sears without this loss-making group of companies, however, the directors expect that the market will appreciate the move.

Sears' involvement in engineering has been a growing liability over the past five years, particularly when the losses incurred were weighed against the relative buoyancy of profits from retailing and other activities. The downturn in Sears' engineering division started five years ago—well in advance of the recession which has subsequently hit almost every engineering company in Britain, and by 1980-81 the losses at the trading level had reached £6.69m. The reasons for the losses are

given by Sears as being the result, quite simply, of a dramatic decline in demand worldwide.

Apart from Trepland Jones, the Loughborough foundry which makes frames for knitting machinery, all the companies involved in last week's announcement comprise knitting machine manufacturers.

They are: Bentley Textile Machinery in Loughborough which has been sold to a group of their executives in conjunction with Industrial and Commercial Finance Corporation; Bentley Engineering, and Wild Mellor Bromley, both Leicester companies making circular knitting machinery, where negotiations are well advanced for their sale to their executives. The Wild specialist engineering unit at Bodkham, Surrey, where Sears has a large site for light industrial units, is being retained by the group. Also being retained is a company making needles for large knitting machines.

The combined turnover of the knitting machinery companies is around £40m, of which about 75 per cent is exported. The U.S. is the main overseas market, where there has been a severe downturn in demand over the past two to three years. Within five years, the number of companies making knitting machinery worldwide has dropped from 28 to around six.

During this period, Sears has made some attempts at trying to restore their textile machinery companies to profit. Four and a half years ago, Sir Charles Clore brought in Sir Monty Finniston, ex-British Steel Corporation chairman, as director with special responsibility for the engineering companies. Sir Monty departed in October 1979, the re-organisation he was brought in to supervise having apparently been completed.

But, from a trading profit of £382,000 in 1978/79, the engineering interests went into a loss of just over £6m the following year. With the sale of the problem companies completed, the question that will remain concerns the residue of Sears' engineering interests. They include Alexander Findlay (structural steel contracting) and Pergson (quarrying and stone crushing). Although profits have increased, the longer term future within the Sears structure must look increasingly unlikely.

Jenks wins control of Elliott

JENKS AND CATELL has won control of Elliott Group of Peterborough. Last Thursday, Bone Fitzgerald, Jenks' advisors, announced that acceptances had been received in respect of 6,370,940 Elliott shares—32.1 per cent.

Nearly two weeks ago, the Elliott directors finally gave their backing to Jenks' cash offer of 59½p per share but advised shareholders not to take the paper bid in a straight one-for-one share swap.

Of the acceptances received, 6,297,768 shares, 50.3 per cent, have accepted the share offer. The figures do not include any acceptance received or anticipated from any of the Elliott directors.

The offer remains conditional upon approval by Jenks and Catell's shareholders at an extraordinary meeting called for tomorrow. It is the intention that the offer will close on Tuesday, January 12.

Nelson David suspension

Shares in car dealer Nelson David were suspended at 12.15pm last Thursday at the company's request, pending clarification of its position.

In the market the price of 8½p values Nelson at £483,000.

The company has not produced any figures since those for the half year to September 1980 when it reported a £112,000 loss compared with a £84,000 profit.

Earlier this month a statement was issued to the Stock Exchange saying that the full results to March 31 1981 would not be expected to be available until January 1982. The delay has been caused by a reorganisation, now complete, of central administration.

In August 1980 two of Nelson David's directors left the company following a disagreement over group policy. The company later reported a £103,411 pre-tax profit for the year to March 31 1980 compared with £168,198. The dividend was passed.

ITC Pension funds hold 5.28 per cent of Nelson's shares and Convey (a company owned by D. A. Cooper, Nelson's chairman, and Miss P. Erith, a director) controls 29.99 per cent.

Agreed bid for Geo. Callender

COLAS PRODUCTS, a subsidiary of Shell UK, has launched an agreed £5.78m bid for George M. Callender, a manufacturer of bluemen based damp-proof courses and sheeting.

Colas is offering 85p a share in cash with a loan note alternative. In the market Callender's shares were unchanged at 56p. The bid was launched after hours on Thursday.

The directors of Callender,

advised by County Bank, consider that the terms are fair and reasonable and are recommending shareholders to accept. Certain directors and their families have undertaken irrevocable acceptances amounting to almost 3.61m shares—53.06 per cent of the equity.

In April this year the company suspended its share price while discussions were undertaken which might have lead to

Colas is making the offer through the British Linen Bank.

Talks end in offer for Grant Bros.

An agreed £2.43m bid has been launched for Grant Bros., the loss making department store group. The offer comes from a private company, Jadepoint, which is owned by Mr Robin Pesskin and Mr Nicholas Skinner. These two control another department store, Frederick Lawrence, and also have interests in publishing and property trading.

The bid comes after several months of negotiation. Grant revealed last September that the company was in talks which could lead to an offer. On that news the shares jumped up 53p to 196p. Last Thursday, after the terms were announced, Grant's shares closed 15p higher at 180p having lost 187p earlier that morning.

Mr Pesskin says that tentative discussions have been held with Owen Owen. The company was reserving its position until the offer had been made although the directors were said to be "co-operative" by Mr Pesskin.

In the year to January 31 1981 Grant knotted up increased losses of £344,291 and paid no dividend. In the six months to August 1 1981 the pre-tax deficit had risen from £183,104 to £244,331.

Mr Pesskin says that he is confident that he can start to turn the company round in six

to eight months. He believes Grant has not fully developed with the times and the "merchandising policy is a little outdated." Ultimately, Grant's stores will be brought together with Frederick Lawrence's 100,000 sq ft outlet in Bromley. He believes that considerable overhead savings can be made by standardising administration and merchandising. The Lawrence store will eventually trade under the Grant name.

Terms of the offer are 180p in cash for every ordinary share and 75p cash for every preference share.

Certain of the acceptors, including Mr A. R. Grant and Mr R. K. Burgess, who are directors of Grant and other shareholders (in aggregate controlling 50.81 per cent of Grant's equity) are also shareholders in Grant Bros. (Properties). This is a private company which owns the freehold of Grant's main Croydon store, which is leased to the quoted retail group. In addition Grant Bros. (Properties) owns 3.29 per cent of the quoted company.

All the directors of Grant are accepting in respect of their beneficial and non-beneficial holdings. Certain other shareholders have also undertaken to accept the bid giving Jadepoint 62.85 per cent though Owen Owen, another quoted department store chain holding over 14 per cent of the equity has not accepted yet.

Mr Pesskin says that tentative discussions have been held with Owen Owen. The company was reserving its position until the offer had been made although the directors were said to be "co-operative" by Mr Pesskin.

This arrangement is subject to approval by outside shareholders. Also "Properties" has entered into an agreement allowing Jadepoint an option to purchase the property up to January 31 1984 at £1.6m rising by £100,000 after August 31 each year.

Advisors to Grant are County Bank.

Deanson loss over £374,000

FOLLOWING THE reversal at midyear Deanson (Holdings) fell even more deeply into the red in the second six months of 1980-1981. The Walsall based printer and packager finished the year to September 30 1981, showing a £274,360 loss, compared with a £250,365 profit, and is cutting the dividend from 2.8p to 1p.

At halfway there had been a loss of £71,000, against a profit of £158,000, and though they considered a return to profitability at year-end unlikely, the directors said the long term prospects were very much brighter.

Turnover for the 12 months reached £5.23m (£4.6m). The loss per 10p share is stated at 15.3p (earnings 8.28p) after a tax credit of £23,691 (debit £61,395). The proposed dividend is to be paid on March 15.

An extraordinary debit of £20,276 (credit £13,318) left the attributable loss at £371,425 (profit £202,881).

BROOKS SERVICE

Brooks Service Group of Bristol, which operates cleaning shops and workwear rental service, is acquiring the laundry and textile rental business operated by Moorland Sanitary Steam Laundry of Weston-super-Mare and its subsidiary Westmans Workwear.

The takeover does not affect the chain of Westmans dry cleaning shops in Somerset and Avon. The takeover will be effective from January 4.

Group Lotus setback

BOTH SALES and profits took a sharp fall at the high performance car maker Group Lotus Car Companies in the first half of 1981. The pre-tax result dived from £314,000 to £28,000 and turnover dropped £3.1m to £4.6m.

There was no tax this time, compared with £157,000 last time, for stated earnings per 10p share to emerge at 6.5p, against 2.7p.

Mr Colin Chapman, the chairman, says: "The six months saw continued reduced vehicle production while the process of destocking by dealers and our dealers was, we believe, completed. Exports continued to languish with the then strong pound."

Engineering activity, while reduced by the run off of certain contracts still contributed 50 per cent of the half-year's turnover.

Since half-time product changes have increased UK sales by 48 per cent for the last five months. Numerically engineering contracts, based on the group's engine and plastics technology, have increased and repeat business has been obtained from a "satisfactory number" of major enterprises, the chairman states.

"For the future we expect to take advantage of the improved market positioning of our cars for both home and export and to see further expansion of the engineering consultancy side," Mr Chapman adds.

• comment

The Lotus share is not a particularly easy vehicle to drive. Investors with quick reflexes could have made a 50 per cent profit if they bought on Christmas Eve last year and sold at the 1981 peak of 38p, but the shares finished last Wednesday at 21p, down 2p on virtually break-even figures. Lotus has underperformed fairly consistently since it was floated at 150p a share in 1983. And the instrumentation is noticeably sub-standard; interim figures emerge after a six-month delay, and finals are apt to take even longer. No wonder shareholders become nervous at intervals and throttle back. Yet the present figures do not seem too bad although they still reflect an uneasy transitional mix of products. Higher volume production of cars is being achieved on even thinner margins, while turnover in contract engineering has yet to pull out of a post-De-Lorean dip. Hope for a better 1982 depend on further volume growth as lower sterling rates make it possible to break back into old export markets.

LEGAL & GENERAL OFFER APPROVED

Legal and General Group reports that the New York Insurance Department has approved its bid for Government Employees Life Insurance Company (Gelco). This was the remaining condition to be fulfilled under the terms of the tender offer.

Payment will be made for the shares already accepted for purchase as soon as practicable. Acceptances now received represent 94 per cent of Gelco's outstanding shares. As already announced Legal and General's tender offer remains open until January 4.

CRAY PLACING

In line with its policy of widening the share holding base of Cray Electronics, Capital for Industry has placed \$10,403 Cray shares at 95p, with nine leading institutional investors. This reduces its own holding in the company to 6m shares, representing 53.6 per cent of Cray's issued capital.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held in the same month as the dividends. Official indications are not available as to whether dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

TODAY

Interim:
Armour Trust Dec. 30
Jones Stroud Jan. 14
Waddington (John) Jan. 7
Final:
Watson and Phillips Dec. 30

SPAIN

	Price
December 24	116.5
Banco Bilbao	333
Banco Central	322
Banco Exterior	303
Banco de Santander	300
Banco Int. Cat.	115
Banco Santander	347
Banco Urquiza	214
Banco Zaragoza	352
Banco de Madrid	213
Espanol Zinc	60
Faces	40
Gal. Preciados	75
Hidrocarburos	50
Iberduero	30
Petrolfer	103
Petrofisa	40
Telefonica	70.5
Union Elect.	70

Change Gross Yield Fully Paid

Price per share div. (%) % Actual Taxed

116.5 + 1 4.7 6.9 10.8 14.9

333 + 1 4.3 9.8 3.7 8.3

322 + 1 4.3 9.8 3.7 8.3

303 + 1 4.3 9.8 3.7 8.3

300 + 1 4.3 9.8 3.7 8.3

115 + 1 4.3 9.8 3.7 8.3

347 + 1 4.3 9.8 3.7 8.3

214 + 1 4.3 9.8 3.7 8.3

352 + 1 4.3 9.8 3.7 8.3

213 + 1 4.3 9.8 3.7 8.3

213 + 1 4.3 9.8 3.7 8.3

75 + 1 4.3 9.8 3.7 8.3

50 + 1 4.3 9.8 3.7 8.3

30 + 1 4.3 9.8 3.7 8.3

70.5 + 1 4.3 9.8 3.7 8.3

70 + 1 4.3 9.8 3.7 8.3

214 + 1 4.3 9.8 3.7 8.3

70 + 1 4.3 9.8 3.7 8.3

13 + 1 4.3 9.8 3.7 8.3

150 + 1 4.3 9.8 3.7 8.3

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150

WORLD STOCK MARKETS

NEW YORK

Stock	Dec. 24	Dec. 25	Stock	Dec. 24	Dec. 25	Stock	Dec. 24	Dec. 25	Stock	Dec. 24	Dec. 25	Stock	Dec. 24	Dec. 25
ACF Industries	61 1/2	61 1/2	Columbia Gas	33 1/4	32 1/2	Gt. Ad. Pao. Tea.	34	35	Schultz Brew J.	11 1/4	11 1/2	Strohers	10 1/2	10 1/2
AMF	28	27 1/2	Combined Int'l.	27	25	Milton Bradley	160	170	Strohers	12 1/2	12 1/2	Struthers	89 1/2	89 1/2
AM Int'l.	4 1/2	5 1/2	Combustib. Eng.	27	27	Mitl. Hn. Nakoso	51 1/2	53 1/2	SWCO	22	22	Swing	10 1/2	10 1/2
AMC	14	14	Comwith. Edison	20 1/2	20 1/2	Gt. West Financ.	15	14 1/2	Scott Paper	16 1/2	16 1/2	T. & G.	12 1/2	12 1/2
ASA	44 1/2	44 1/2	Comsat Satelite	64 1/2	64 1/2	Greyhound	15 1/2	15 1/2	Scudder Duo V.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
AVX Corp.	—	—	—	—	—	Gruuman	24 1/2	24 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Abbott Lab's	87 1/2	87 1/2	Gulf & Western	15	15 1/2	Harsco Corp.	12 1/2	12 1/2	Seated Power	22 1/2	22 1/2	T. & T.	12 1/2	12 1/2
Acme Cleve.	21 1/2	21 1/2	Gulf Oil	57 1/2	57 1/2	Monarch Mfg.	19	19	Sears (G.D.)	21 1/2	21 1/2	T. & T.	12 1/2	12 1/2
Acme Oil & Gas	50 1/2	50 1/2	Hall/FBI	50 1/2	50 1/2	Monsanto	70 1/2	70 1/2	Sears Roebuck	16 1/2	16 1/2	T. & T.	12 1/2	12 1/2
Acme Power	28	28	Hannib. Gen. Inv.	52	52	Moore Corp.	20 1/2	20 1/2	Security Pac.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Acme Standard	22 1/2	22 1/2	Halliburton	55	55	Mot. Financ.	21 1/2	21 1/2	Security Pac.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Aetna Life & Cas.	18 1/2	18 1/2	Hammill Ppr.	27 1/2	27 1/2	Missouri Pac.	21 1/2	21 1/2	Shadley Duo V.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Ahmanson (H.F.)	15	15	Munisingwear	14 1/2	14 1/2	Mobil.	24 1/2	24 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Air Prod & Chem	37 1/2	38	Food Cos.	22 1/2	22 1/2	Mohasco	25	25	Seated Power	22 1/2	22 1/2	T. & T.	12 1/2	12 1/2
Airways Int'l.	10 1/2	10 1/2	Foods Freight	28 1/2	28 1/2	Monarch Mfg.	12 1/2	12 1/2	Seated Power	22 1/2	22 1/2	T. & T.	12 1/2	12 1/2
Allied Corp.	24 1/2	24 1/2	Gulf Nat. Gas	15	15	Monarch Mfg.	19	19	Seated Power	22 1/2	22 1/2	T. & T.	12 1/2	12 1/2
Allied Stores	25 1/2	25 1/2	Harsco Corp.	17	17	Monsanto	70 1/2	70 1/2	Sears (G.D.)	21 1/2	21 1/2	T. & T.	12 1/2	12 1/2
Allis-Chalmers	16 1/2	16 1/2	Harsco Corp.	45	45	Mot. Financ.	20 1/2	20 1/2	Sears Roebuck	16 1/2	16 1/2	T. & T.	12 1/2	12 1/2
Alphal Portals	11 1/2	11 1/2	Harsco Corp.	52	52	Mot. Financ.	20 1/2	20 1/2	Security Pac.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Alcoa	25 1/2	25 1/2	Harsco Corp.	55	55	Mot. Financ.	20 1/2	20 1/2	Security Pac.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Almai Sugar	48	48	Harsco Corp.	58	58	Mot. Financ.	20 1/2	20 1/2	Shadley Duo V.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Almax	48 1/2	48 1/2	Harsco Corp.	62	62	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Amerada Hess	25 1/2	25 1/2	Harsco Corp.	65	65	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Airlines	107 1/2	107 1/2	Harsco Corp.	68	68	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Broadcast	22 1/2	22 1/2	Harsco Corp.	72	72	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Can.	33 1/2	33 1/2	Harsco Corp.	75	75	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Cyanamid	29 1/2	29 1/2	Harsco Corp.	78	78	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Express	19 1/2	19 1/2	Harsco Corp.	82	82	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Gen. Inc.	40 1/2	40 1/2	Harsco Corp.	85	85	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Hoist & Dk.	165	165	Harsco Corp.	88	88	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Hoist & S.	165	165	Harsco Corp.	92	92	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Hoist & S.	165	165	Harsco Corp.	95	95	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Hoist & S.	165	165	Harsco Corp.	98	98	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Hoist & S.	165	165	Harsco Corp.	102	102	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Hoist & S.	165	165	Harsco Corp.	105	105	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Hoist & S.	165	165	Harsco Corp.	108	108	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Hoist & S.	165	165	Harsco Corp.	112	112	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Hoist & S.	165	165	Harsco Corp.	115	115	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Hoist & S.	165	165	Harsco Corp.	118	118	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Hoist & S.	165	165	Harsco Corp.	122	122	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Hoist & S.	165	165	Harsco Corp.	125	125	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Hoist & S.	165	165	Harsco Corp.	128	128	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Hoist & S.	165	165	Harsco Corp.	132	132	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Hoist & S.	165	165	Harsco Corp.	135	135	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Hoist & S.	165	165	Harsco Corp.	138	138	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Hoist & S.	165	165	Harsco Corp.	142	142	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Hoist & S.	165	165	Harsco Corp.	145	145	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	12 1/2
Am. Hoist & S.	165	165	Harsco Corp.	148	148	Mot. Financ.	20 1/2	20 1/2	Seas. Cons.	12 1/2	12 1/2	T. & T.	12 1/2	

Manx may invest more in tourism

By ANTHONY MORETON

THIS TOURIST industry in the Isle of Man is now aware of the need to invest more to attract visitors, says Mr John Webster, chief economist to the Manx Government.

In 1979-80 the last year for which figures are available, 24,000 tourists were assisted by the Manx Government, costing nearly £50,000 in grants and £10,000 in loans. Ten years earlier grants and schemes were added, costing £5,000 in loans.

To this financial total £2m has been put aside for these purposes, Mr Webster told the Tynwald 82 conference.

The Manx Government, he said, would like to see tourism self-supporting and was keen to consider schemes enabling it to stand on its own feet.

It is recognised that hoteliers, shopkeepers and others who depend on holidaymakers faced a very difficult time.

The number of visitors from May to September last year dropped to 452,000, against a peak of 555,000 in 1979 and an average of 546,000 in the 1970s. Of last year's total some 80,000 were day-trippers.

Spending by tourists in 1979 totalled £11m, compared with

just over £15m in 1970. But this was below the "exceptionally good" 1975 when over 500,000 came in.

Preliminary evidence suggests that the average length of stay has reduced since 1975. The indications were that more people stayed for shorter periods, while numbers staying between 11 and 14 nights decreased.

A survey in 1977 showed that the visitor spent £92 on a holiday lasting about 8½ days, an average of £108 a day. The holiday-makers in Jersey, a similar tax haven to Man, spent £19 a day in a stay of 9½ days.

Spending has risen, but not enough to compensate for inflation. This year holidaymakers coming by sea spent on average £15.48, and those arriving by air £20.81 a day.

Over half of those asked about their activities in Jersey said they shopped the previous day, taking advantage of low duties on tobacco, wines, spirits and goods such as watches.

The proportion who gave shopping as a priority in Man, where VAT is 15 per cent, was extremely low."

INTERNATIONAL APPOINTMENTS

Management changes at BHP

Mr Brian T. Linton has been appointed managing director of BROKEN HILL PROPRIETARY COMPANY, from January 1. He is presently chief general

been appointed chief general manager operations. Mr Burgess will be responsible under Mr Linton for the main operating division of the Group.

Other changes are: Mr C. R. Hall, at present general manager Port Kembla steelworks, will succeed Mr Burgess as executive general manager. Mr J. P. H. Clark, now general manager Whyalla, will become general manager Port Kembla steelworks. Mr R. M. Chubaud, assistant general manager Whyalla, will become general manager Whyalla. It is planned that his appointment at Whyalla will take place on January 18.

Currently the board has decided to retain in the centre of the next year. He will therefore retire as executive general manager oil and gas division on July 1 and will be succeeded by Mr R. J. F. Fyffe, present general manager subsidiaries. Mr J. R. Ellis, presently general manager Australian Wire Industries, will become managing director succession to Mr Fyffe. Mr Ellis will also be appointed general manager corporate planning.

Mr Heinrich Engler, Mr Ewald Gassner and Mr Paul Heintiger have been appointed manager of the group. The role of managing director was dropped four years ago and was last filled by the present chairman, Sir James McNeill. Mr W. R. Burgess, executive vice president of the steel division, has

managers of BANK LEU, Zurich, from January 1.

Mr Hans Heckmann, Dr Robert Salz and Dr Hans Kuegeler have been promoted from deputy general manager to general managers of UNION BANK OF SWITZERLAND, Zurich, from January 1. Mr Heinrich Steinman becomes deputy general manager.

Mr Arvo Karhola has been appointed vice president of JP FINANCE OY, in Helsinki, financing company of the Jakkila Pouyou Group. His responsibilities include overall project investment activity. Mr Karhola worked with the Tamella Corporation as executive vice president and earlier vice president and general manager of CRAWFORD.

Mr J. D. Simmons has been promoted to district sales manager, Nigeria and the Ivory Coast, of CAMERON IRON WORKS INCORPORATED. From January 1, he will work at Cameron's sales office on Victoria Island in Lagos, Nigeria.

Mr Michael L. Fernandes has joined DOREMUS AND CO. as vice president and advertising account group supervisor. Mr Fernandes was a vice president of N. W. Ayer Incorporated.

Mr B. Meier and Dr A. Passardi are to be promoted to managers of HANDELSBANK NW, Zurich-based Natwest sub-

Pending dividends

	Date	Announce- ment last year	Date	Announce- ment last year
Assoc. Divid. Jan 28	Int. 1.75	MF Furniture, Jan 27	Int. 1.1	
Newspaper...Jan 9	Final 5.9	Magnet and Southern...Jan 13	Int. 2.0	
Paper Inds...Jan 15	Final 0.79	NetWest...Jan 26	Int. 5	
C. & W.)...Jan 14	Final 8.5	Rail...Jan 13	Int. 1.15	
BET...Jan 15	Int. 1.93	Rank Org...Jan 21	Int. 6.0	
Brown J.J...Jan 30	Int. 1.75	U.S. Steel...Jan 12	Int. 0.67	
Cit. Lincon...Jan 9	Sec. Int. 1.1	U.S. Steel...Jan 15	Int. 0.70	
Dai-ichi...Jan 27	Int. 1.225	Raybank...Jan 15	Int. 1.13	
Daily Mail and Gen. Trust...Jan 9	Final 1.55	SGB...Jan 15	Int. 1.5	
Fish Lovell...Jan 14	Int. 1.312	Tote and Lyo...Jan 21	Final 6.5	
Kenning...Jan 27	Final 5.0	Thorn EMI...Jan 19	Int. 4.05	
Lloyd Natwest...Jan 25	Final 3.6	Trusthouse...Jan 21	Final 9.643	
Lomba...Jan 9	Final 8.0	Union Corp...Jan 27	Final 14.0	
		Discount...Jan 27	Final 1.4	

* Board meeting estimated. t Rights issue since made. \$ Tax free. \$ Scrip issue since made. f Forecast

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AUTHORISED UNIT TRUSTS

Agency Unit Test. Magz. (a)			
72-80, Gatehouse Rd., Aylebury (0296 5941)			
American Growth	54.0	+0.5	+0.3
Castrol	50.1	+0.5	+0.3
(Access. United)	50.1	+0.5	+0.3
Covell	51.5	+0.7	+0.7
Gilt & French Inc.	54.3	+0.5	+0.3
Innovo	54.1	+0.5	+0.3
Worldwide Reed	50.2	+1.4	+0.7
Inv. Tgt. Pd.	50.2	+0.5	+0.3

FT UNIT TRUST INFORMATION SERVICE

FT SHARE INFORMATION SERVICE



LOANS

High Lst	Low Lst	Price	Yield	Div.	Ex-Div.	Yield
Public Board and Ind.						
54 57	57	105.00	5.45	15.55		
54 57	57	122.00	5.25	15.25		
54 57	57	109.00	5.10	15.00		
54 57	57	124.00	5.05	14.95		
54 57	57	105.00	5.00	14.90		
54 57	57	124.00	4.95	14.85		
54 57	57	105.00	4.90	14.75		
54 57	57	124.00	4.85	14.70		
54 57	57	105.00	4.80	14.65		
54 57	57	124.00	4.75	14.60		
54 57	57	105.00	4.70	14.55		
54 57	57	124.00	4.65	14.50		
54 57	57	105.00	4.60	14.45		
54 57	57	124.00	4.55	14.40		
54 57	57	105.00	4.50	14.35		
54 57	57	124.00	4.45	14.30		
54 57	57	105.00	4.40	14.25		
54 57	57	124.00	4.35	14.20		
54 57	57	105.00	4.30	14.15		
54 57	57	124.00	4.25	14.10		
54 57	57	105.00	4.20	14.05		
54 57	57	124.00	4.15	14.00		
54 57	57	105.00	4.10	13.95		
54 57	57	124.00	4.05	13.90		
54 57	57	105.00	4.00	13.85		
54 57	57	124.00	3.95	13.80		
54 57	57	105.00	3.90	13.75		
54 57	57	124.00	3.85	13.70		
54 57	57	105.00	3.80	13.65		
54 57	57	124.00	3.75	13.60		
54 57	57	105.00	3.70	13.55		
54 57	57	124.00	3.65	13.50		
54 57	57	105.00	3.60	13.45		
54 57	57	124.00	3.55	13.40		
54 57	57	105.00	3.50	13.35		
54 57	57	124.00	3.45	13.30		
54 57	57	105.00	3.40	13.25		
54 57	57	124.00	3.35	13.20		
54 57	57	105.00	3.30	13.15		
54 57	57	124.00	3.25	13.10		
54 57	57	105.00	3.20	13.05		
54 57	57	124.00	3.15	13.00		
54 57	57	105.00	3.10	12.95		
54 57	57	124.00	3.05	12.90		
54 57	57	105.00	3.00	12.85		
54 57	57	124.00	2.95	12.80		
54 57	57	105.00	2.90	12.75		
54 57	57	124.00	2.85	12.70		
54 57	57	105.00	2.80	12.65		
54 57	57	124.00	2.75	12.60		
54 57	57	105.00	2.70	12.55		
54 57	57	124.00	2.65	12.50		
54 57	57	105.00	2.60	12.45		
54 57	57	124.00	2.55	12.40		
54 57	57	105.00	2.50	12.35		
54 57	57	124.00	2.45	12.30		
54 57	57	105.00	2.40	12.25		
54 57	57	124.00	2.35	12.20		
54 57	57	105.00	2.30	12.15		
54 57	57	124.00	2.25	12.10		
54 57	57	105.00	2.20	12.05		
54 57	57	124.00	2.15	12.00		
54 57	57	105.00	2.10	11.95		
54 57	57	124.00	2.05	11.90		
54 57	57	105.00	2.00	11.85		
54 57	57	124.00	1.95	11.80		
54 57	57	105.00	1.90	11.75		
54 57	57	124.00	1.85	11.70		
54 57	57	105.00	1.80	11.65		
54 57	57	124.00	1.75	11.60		
54 57	57	105.00	1.70	11.55		
54 57	57	124.00	1.65	11.50		
54 57	57	105.00	1.60	11.45		
54 57	57	124.00	1.55	11.40		
54 57	57	105.00	1.50	11.35		
54 57	57	124.00	1.45	11.30		
54 57	57	105.00	1.40	11.25		
54 57	57	124.00	1.35	11.20		
54 57	57	105.00	1.30	11.15		
54 57	57	124.00	1.25	11.10		
54 57	57	105.00	1.20	11.05		
54 57	57	124.00	1.15	11.00		
54 57	57	105.00	1.10	10.95		
54 57	57	124.00	1.05	10.90		
54 57	57	105.00	1.00	10.85		
54 57	57	124.00	0.95	10.80		
54 57	57	105.00	0.90	10.75		
54 57	57	124.00	0.85	10.70		
54 57	57	105.00	0.80	10.65		
54 57	57	124.00	0.75	10.60		
54 57	57	105.00	0.70	10.55		
54 57	57	124.00	0.65	10.50		
54 57	57	105.00	0.60	10.45		
54 57	57	124.00	0.55	10.40		
54 57	57	105.00	0.50	10.35		
54 57	57	124.00	0.45	10.30		
54 57	57	105.00	0.40	10.25		
54 57	57	124.00	0.35	10.20		
54 57	57	105.00	0.30	10.15		
54 57	57	124.00	0.25	10.10		
54 57	57	105.00	0.20	10.05		
54 57	57	124.00	0.15	10.00		
54 57	57	105.00	0.10	0.95		
54 57	57	124.00	0.05	0.90		
54 57	57	105.00	0.00	0.85		
54 57	57	124.00	-0.05	0.80		
54 57	57	105.00	-0.10	0.75		
54 57	57	124.00	-0.15	0.70		
54 57	57	105.00	-0.20	0.65		
54 57	57	124.00	-0.25	0.60		
54 57	57	105.00	-0.30	0.55		
54 57	57	124.00	-0.35	0.50		
54 57	57	105.00	-0.40	0.45		
54 57	57	124.00	-0.45	0.40		
54 57	57	105.00	-0.50	0.35		
54 57	57	124.00	-0.55	0.30		
54 57	57	105.00	-0.60	0.25		
54 57	57	124.00	-0.65	0.20		
54 57	57	105.00	-0.70	0.15		
54 57	57	124.00	-0.75	0.10		
54 57	57	105.00	-0.80	0.05		
54 57	57	124.00	-0.85	0.00		
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Tuesday December 29 1981

U.S. offers new air fares plan

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

EUROPEAN GOVERNMENTS, including Britain, are studying a U.S. plan to give airlines a substantial new measure of freedom to raise or lower fares on the North Atlantic route without prior Government permission.

If accepted it would do much to ease financial strains on the airlines and, it is hoped, help to reduce their losses, collectively over \$650m a year, on the route.

The scheme was proposed by the U.S. Civil Aeronautics Board negotiators at a recent meeting in Paris to consider North Atlantic fares, attended by representatives of over 20 Governments which are members of the European Civil Aviation Conference.

The plan envisages introduction of "bands" of fares for each type of service, with clearly defined limits within which the airlines could raise or lower fares without Government permission according to market conditions.

If conditions were such as to require more drastic fares

changes the airlines would have to seek their Governments' approval.

The U.S. offers some inducements to win approval for its scheme. For example, it suggests that if the Europeans accept the scheme the U.S. Civil Aeronautics Board will extend the deadline for implementation of its "Show Cause Order."

This order, which has caused much concern to the international airline community and especially to members of the International Air Transport Association, requires international airlines to "show cause" why they should not lose their present immunity from U.S. anti-trust laws because they join together in IATA to fix fares.

The "Show Cause Order" has caused intense anger among the international aviation community. Many foreign Governments have protested to the U.S. about the threat to the air transport system.

It was as a result of this that at President Reagan's in-

vestigation the Civil Aeronautics Board deferred implementation of the order from last September to January 15.

The U.S. is now using the bait of a further deferral as a means of getting European Governments to agree to its own Atlantic fare fixing plans.

A further complexity is that the member-airlines of IATA are due to meet in Miami on January 12 to consider future Atlantic air fares, with the threat of the January 15 implementation of the Show Cause Order hanging over them.

The U.S. Government is refusing to allow non-IATA airlines to attend the Miami meeting.

There are several of these, including World Airways of the U.S. and Lakes of the UK. Their presence at any meeting designed to find a solution to the Atlantic air fares problem is considered vital by the U.S. and Western European Govern-

ments. These airlines enjoy no immunity from U.S. anti-trust laws, and so cannot participate in a fares-fixing meeting, especially on U.S. soil, which would be at risk heavy penalties under U.S. law.

The view in the UK and Western Europe is that if the U.S. is serious in seeking a solution to North Atlantic fares problems it could demonstrate this by granting anti-trust immunity to the non-IATA airlines to enable them to attend the Miami meeting.

Also, it is argued in Europe, the U.S. could defer the implementation of the Show Cause Order anyway, at least until January 15. This would create an easier climate in which everyone could discuss the situation.

As the matter now stands, European Governments are not disposed favourably to consider the U.S. plan for fares "bands" until what they believe to be U.S.-invented threats over the North Atlantic airlines' activities are removed.

Breeze from Bank makes Treasury feel frosty

By Robin Pauley

Relations between the Treasury and the Bank of England, never the most cheerful, have developed a seasonal frost following direct attacks on Government policy by Bank directors.

Whitehall sources say the Treasury is particularly angry about the criticism because it has been voiced in the U.S. and indicates opinions which the Bank never expresses openly and directly to the Treasury.

The general Treasury view is that if the Bank takes such a dim view of economic strategy it should say what is wrong and what should be done.

The Bank's comments, which surfaced in the Wall Street Journal, are the more remarkable for their strength. The executive director, Mr John Fford, is quoted as saying that Monetarism is a theology and banks, at least the Bank of England, are not theological places.

Surprised

Mr David Walker, the assistant director, commented that the Government had no industrial strategy, believing in giving greater play to market forces.

While such views are frequently expressed privately by some Bank officials, the extent of this high-level on-the-record criticism has surprised the Treasury.

One of the directors is quoted as saying that while the Bank may be "less than enthusiastic" about the Government's economic prescriptions, suggestions of active sabotage were "ridiculous." Another official said it took the Bank longer to "understand this Government" than previous Governments.

Functions

One of the Bank's leading economists told the paper resignedly that one of the Bank's functions was to be a useful whipping boy: "What ever happens I am sure that it will be our fault."

Another added that the Bank would still be there when the "fad" of Monetarism had faded: "Life will go on when some of the nostrums have died."

However, both the Bank and the Treasury are clearly hoping this latest row will blow over quickly and are maintaining a low public profile over the matter.

Japan to spend 7.7% more on defence next year

BY OUR FAR EAST EDITOR

JAPAN WILL increase its defence spending by 7.7 per cent next year. The last-minute concessions were made by the Ministry of Finance in the 1982 budget after demands from the Defence Agency and the Ministry of Foreign Affairs.

The enlarged defence budget, totalling Y2.586bn (16.238bn), will represent 0.92 per cent of estimated gross national product — within the informal ceiling of 1 per cent of GNP which has governed Japanese defence spending for the past five years.

Payments for equipment to be ordered next year could push this spending rapidly in the next three years, perhaps breaching the 1 per cent barrier by 1985.

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Sears sells most textile machinery interests

BY REG VAUGHAN

SEARS HOLDINGS, the footware, bedding, property and engineering conglomerate, is selling most of its textile machinery interests after incurring heavy losses in that area in the last three years. It plans further disposals.

The company will receive about £5.8m from the sale of four companies, three of which are being sold to existing management.

Mr Geoffrey Maitland Smith, Sears' chief executive, said that the textile machinery division had posed a particular problem for the group for many years and its disposal had been planned for some time.

The textile machinery division forms part of the group's Sears Engineering subsidiary, which in 1979 and 1980 showed a total pre-tax loss of £15.7m. In 1981, losses have been reduced but still amount to between £3m and £4m. At its peak in 1975, this subsidiary was making pre-tax profits of £14m.

The disposals will cause £15m to be written off in the subsidiary's accounts, representing the loss on book value of the assets being sold. Total assets

of the engineering subsidiary stood at £137.8m at the end of last year.

On the London Stock Exchange on Christmas Eve, the shares were unaffected by the disposals. At 49p the group's 887m shares were valued at £40m.

Maitland Smith said that the companies being disposed of accounted for the bulk of the losses of the engineering subsidiary. The effect of the disposal would be to put the subsidiary straight back into profit. He forecasts an overall profit for the subsidiary for 1982 but not a large one.

The textile division contributed £60m to the 1980-81 turnover of £84.3m for the engineering side as a whole. The main

remaining parts are Alexander Findlay (structural steel contracting which is involved in power station construction) and Peggson a quarrying and stone crushing company. Both are profitable, with Peggson making profits of around £2m on a turnover of £25m.

Sears is retaining all the factory premises and land occupied by the companies being sold, which are being leased to the new owners.

Sears takes in Saxone, Liley & Skinner and Dolcis, the shoe shops, Selfridges and Mappin & Webb stores, and the William Hill betting organisation. The group showed profits before tax of almost £100m in the year ended January 31, 1981, on turnover of £1.386bn.

Perkins and BL in car diesel engine pact

By Hazel Doffey,
Industrial Correspondent

BL AND Perkins have signed an agreement for development work on a car diesel engine which could go some way to making up for Britain's slow start in car diesel engine production and consumption.

The agreement, signed a couple of months ago, is revealed in BL's latest corporate plan. It covers development work to be carried out by Land-Rover in conjunction with Perkins on an existing engine—the V8 made by Land-Rover.

If the technical work proceeds satisfactorily, the decision will be taken, probably in about two years' time, to designate the work as a full engineering project. At that point, it is probable that a move would be made for the necessary investment in tooling up for production.

A year ago this column forecast that the UK economy in 1981 would bottom out, probably before the middle of the year, and that with the tapering off of destocking the closing months would bring a modest level of recovery. At the same time, quite a sharp rally in company profits was anticipated for the year with the period of dividend cuts coming to an end.

Land-Rover would go some way towards meeting this need, but BL and Perkins would have to sell a lot of the engines to other customers, probably abroad.

The British have been reluctant to buy diesel-engined cars, mainly because there is little or no price advantage in diesel fuel.

At the same time, the British automotive industry has dragged its feet on car diesels, BL being preoccupied with the problems of survival, and Ford having shown limited interest, although it is believed to be planning a car diesel plant, probably at Dagenham, Essex.

Impact

The impact on the British diesel engine industry is demonstrated forcibly in a recent survey* of the engine industry worldwide.

In the UK, where diesel penetration in cars was only 0.5 per cent in 1980, total diesel engine production, heavily oriented towards trucks, agricultural and construction outlets, fell 11 per cent between 1978 and 1980.

World car diesel production in 1977 was around 200,000 units. This had grown to more than 1.4m in 1980, accounting for 6 per cent of total car engine production. It is forecast to reach 1.8 per cent of all car engines produced in 1983.

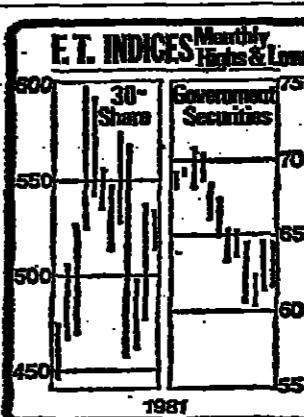
The latest Nigerian contract will provide work for about 150 expatriates in Nigeria as well as an additional 2,500 people in the UK, predominantly in the Midlands, the north east and Scotland.

* World Engine Markets Planning Research and Systems, 15 King Street, London WC2E 8HN. December 1981.

THE LEX COLUMN

A year of gloom in gilt-edged

Index rose 0.4 to 518.1



factor, overwhelming the modest upturn in gilt during the first quarter of the year. More recently, however, the rise in gilt-edged yields—back over 16 per cent—appears to have domestic origins and the year closes with real interest rates at very high levels.

The Government has done its best to ease the pressure on the conventional fixed-interest market by raising money from personal savers through National Savings and by innovating with EISs and of index-linked securities for pension funds. But the pension funds proved reluctant to scramble for these indexed stocks and they now offer a real return of around 3 per cent.

High returns

The emergence of such very high real returns could well be the most important financial development of 1981.

Various explanations for the very high yields on gilt-edged can be put forward. Plainly there is an international influence, with high real returns being a worldwide phenomenon. In domestic terms, institutional investors appear to have become saturated with gilts, and are reluctant to see the fixed interest element of their portfolios rise any further. Moreover, the savings ratio is falling, which appears to be causing more competition for investment funds. Most crucially, there is a fundamental doubt over the Government's ability to avoid a return to inflationary policies, especially as the next election appears over the horizon.

Amidst the ups and downs of the domestic scene the big fund managers have continued to develop the international side of their equity portfolios. This overseas commitment, coming at a time when the overall cash flows of the institutions have lost momentum, has restricted the availability of funds for the domestic market. The high level of funding by companies—which raised £1.8bn through rights issues in 1981—has been a further depressing factor.

So the year ends with company profits rising fast, admittedly from a low base, and a feeling that the worst is over, yet with equity values in aggregate little higher than a year ago. This disguises, however, the weakness of the oil sector—down 20 per cent this year—and the correspondingly poor performance of some of the industrial growth and/or recovery sectors. Altogether, a year of fits and starts is ending in uncertainty.

To the Shareholders of

Croda

A message from your Chairman, Sir Frederick Wood

■ Burmah Oil are trying to take over your Company.

■ Your Board and their financial advisers S. G. Warburg & Co. Ltd. unanimously consider Burmah's terms wholly inadequate and quite unacceptable. The bid will be vigorously opposed.

■ Your Board will have a great deal to say in good time about why they hold this view. Croda's prospects are very good.

■ Meanwhile Burmah may seek to buy more shares in Croda. Please do not sell or accept any offer.

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